

*JR Duke*

THE DUKE ENDOWMENT



INNOVATION | OPPORTUNITY | INVESTMENT

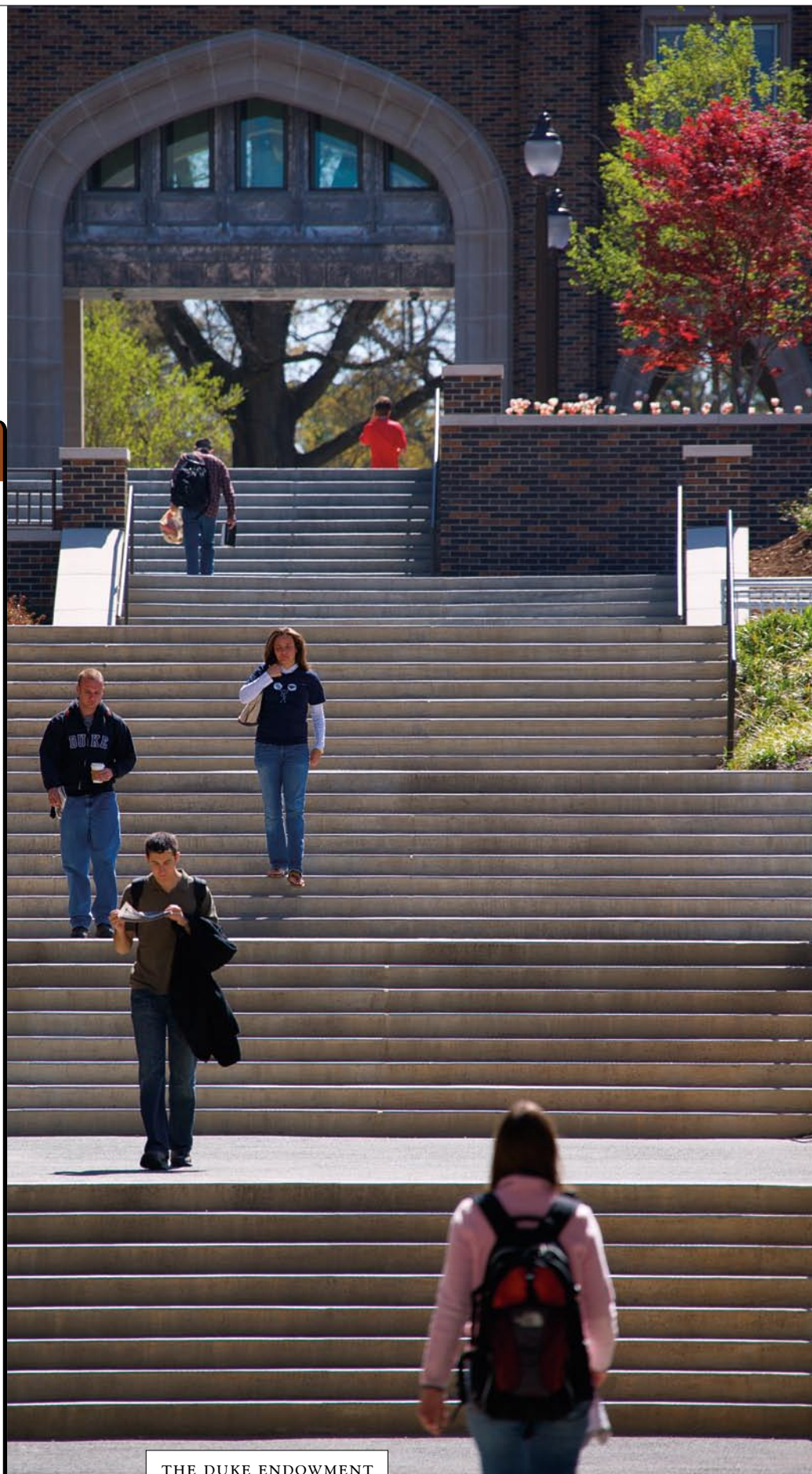
2006

ANNUAL REPORT



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THE DUKE ENDOWMENT

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SPIRIT *of* GENIUS. LEGACY *of* HOPE.

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*The Duke Endowment  
is a private foundation established in 1924  
by industrialist and philanthropist  
James B. Duke.*

*The Endowment's mission is  
to improve lives and communities in  
North Carolina and South Carolina by  
educating minds, strengthening bodies,  
enriching spirits and nurturing children.*

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SPIRIT *of* GENIUS.

*It started with one man...*

*J. D. Rockefeller*



## LEGACY *of* HOPE.

*...his vision for the Carolinas, his hope for the future.* Today, The Duke Endowment stands as a testament to James B. Duke's spirit of genius and innovative philanthropy. For more than 80 years, investments from the Endowment have helped build the philanthropic landscape of North Carolina and South Carolina. Four notable institutions of higher learning, dozens of community hospitals, hundreds of rural churches and tens of thousands of children have grown and prospered because of Mr. Duke's extraordinary legacy of hope. Today, his spirit of genius lives on... in every life touched, every institution advanced, every innovation discovered. His legacy of hope endures... in a stronger region, a more just society and a brighter future.

*Named for James B. Duke in 1916, Lake James was the first lake created by the Duke Power Company to harness the power of the Catawba River.*



LETTER *from the*

CHAIRMAN & PRESIDENT

In his lifetime, James Buchanan Duke saw great potential in people of integrity and honor. In the Carolinas, he saw abundant natural resources and a land of unlimited opportunity. Today, his legacy includes a pioneering energy company, a world-class university, and an innovative philanthropy — all bearing the Duke name.

At The Duke Endowment, Trustees and staff are charged with fulfilling Mr. Duke's philanthropic mission. We do that by changing lives, building institutions and fostering innovation in the Carolinas. As directed by Mr. Duke's Indenture of Trust, we focus resources in education, health care, rural churches and children's services, as we have for more than 80 years.

*But times do change.*

Today, we are exploring new ways to improve lives and communities through collaborative projects that tap the resources and expertise of all four divisions of the Endowment. We are employing new strategies to increase efficiencies and evaluate results. We are shifting our funding to pursue and test promising, innovative solutions to widespread problems. A \$21 million grant to Health Sciences South Carolina is a good example. This project connects three research universities and four major health systems in a collaborative effort to address critical issues of quality medical care and safer hospitals.

We are achieving new milestones as well. In 2006, the Endowment awarded \$137 million in grants, topping the record set in 2005 by \$12 million, all made possible by significant investment returns.



As stewards of Mr. Duke's legacy, we challenge ourselves to remain true to his spirit, while adapting his vision to current needs and realities. This includes our recent development of new communication practices that we hope will expand the influence of our program development and grantmaking, further advancing the missions of the organizations we support. We are doing this for three important reasons:

- We have always maintained a low profile, but have learned in recent years that others are interested in our challenges and successes and would like to learn from our work.
- We value and respect the roots we share with Duke Energy and Duke University, but we have learned that many are confused by those separate entities with the Duke name and would appreciate greater clarity.
- We have come to recognize that sharing knowledge of our work can help extend the influence of Mr. Duke's legacy and increase the Endowment's impact.

The publication of this report marks the introduction of The Duke Endowment's new communications plan and visual identity.

The integration of Mr. Duke's signature into our new identity underscores his personal legacy that is our essence and guiding force. He was a man of expansive vision and spectacular innovation, and we hope our new tagline — Spirit of Genius. Legacy of Hope. — will invoke his genius and his hope for all of the individuals, institutions and initiatives we support through his philanthropic legacy.

*Russell M. Robinson, II*

RUSSELL M. ROBINSON II — CHAIRMAN

*Eugene W. Cochrane*

EUGENE W. COCHRANE JR. — PRESIDENT



## HELPING STUDENTS SUCCEED

Improving the academic achievement of incoming freshmen is the goal behind Johnson C. Smith's Freshman Academy. Funded by the Endowment since 2005, the program provides academic and social support by placing small cohorts of first-year students in communities with shared classes and learning opportunities. The program works. The number of freshmen on academic probation has dropped 45.6 percent; the number on the Dean's list has grown 220 percent. Student Tristan Parrott says he values the sense of community that the Academy provides. "It's like family here, and the support I receive from my classmates and the professors — inside and outside of class — has been a lifesaver."

# HIGHLIGHTS

## PROMOTING SHARED LEARNING

Exchanging new ideas, showcasing innovations and discussing lessons learned in the field help nonprofit organizations increase their effectiveness. At 21 Endowment-hosted meetings in 2006, more than 1,000 grantees explored critical community needs and successful solutions with industry experts, state leaders and each other. At the Latino Convocation in Greensboro, N.C., more than 80 Latino pastors and parishioners met to discuss the church's role in serving the growing Hispanic and Latino populations in North Carolina. Endowment grantees unveiled recent successes and defined emerging challenges. Today, United Methodist Church leaders draw on their heightened awareness to better serve this community.





## IMPROVING PROGRAM RESULTS

Since 1987, child advocacy centers in North and South Carolina have provided support to children who are victims of physical, mental or emotional abuse or neglect. Thousands of children have been helped, but program evaluation has been incomplete. In 2006, the Endowment awarded more than \$1.6 million to help child advocacy centers in the Carolinas become even more effective by employing consistent, standardized measurement techniques. This is a step in the right direction. To help with this effort, the Endowment is contracting with Innovation Network in Washington, D.C., whose mission is to improve nonprofit results by building evaluation capacity.



# INNOVATION



## TEACHING HEALTHY HABITS

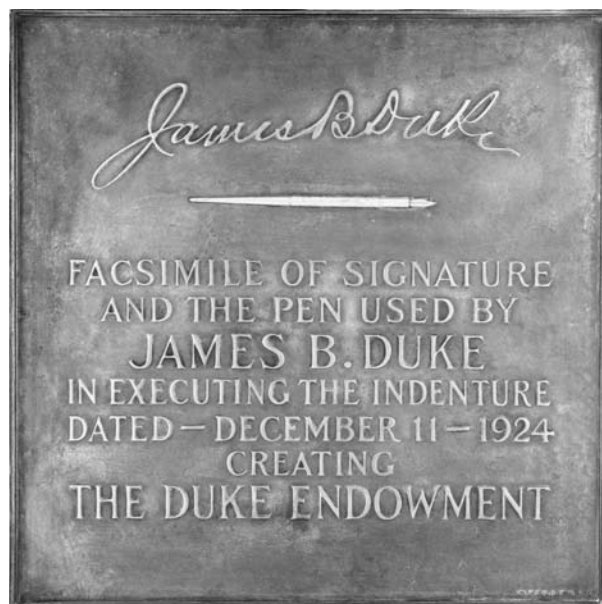
Obesity in kids is now epidemic in the United States. In 2006, The Duke Endowment partnered with philanthropic powerhouse, The Robert Wood Johnson Foundation, to sponsor the Healthier North Carolina Summit in Raleigh, N.C. More than 275 health officials, business executives, school administrators and teachers, health insurers and nonprofit organizations were on hand to hear North Carolina State Health Director, Dr. Leah Devlin, introduce the State's five-year strategic plan to combat obesity. This summit is one of many Endowment collaborations with governmental, nonprofit and philanthropic organizations, both regionally and nationally, to address issues of critical concern.

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## THE DUKE ENDOWMENT

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It was by the stroke of his pen that James B. Duke created The Duke Endowment. Including his signature in our new identity is a tribute to his life and legacy. The classic typeface was the signature creation of Frederic W. Goudy, one of the preeminent American type designers of the 20th century. The Goudy typeface was designed in 1915, the year Mr. Duke began planning the Endowment.



## HIGHLIGHTS



### SHARING VALUABLE RESOURCES

After 23 years and thousands of visitors, the Foundation Center Cooperating Collection, a resource library for grantseekers, has a new, more accessible home. The Endowment moved the collection to the main branch of the Public Library of Charlotte & Mecklenburg County in 2006. With easier public access and longer operating hours, the collection can be used during evenings and weekends. The Public Library's resource staff is available to help visitors navigate through print and online resources about fundraising and volunteerism, including a database of grantmaking foundations.



## OPPORTUNITY

### CULTIVATING FUTURE LEADERS

Encouraging creative thinking in the philanthropic sector and cultivating future leaders is the goal behind the Endowment's two-year Fellowship Program. Now in its second year, the program's success is reflected in its first participant, Kisha Payton, a Duke Law graduate, who spent two years working with each of the Endowment's four grantmaking areas and who recently landed a leadership position at a children's nonprofit in Boston, Mass. Current Fellow, Margaret Andrews, also a Duke University graduate, has completed a project for the Education Division focusing on evaluation and program effectiveness. Elizabeth Ireland, a Davidson College graduate, will be joining the Fellowship Program in August.

*Left to right: Elizabeth Ireland, Margaret Andrews and Kisha Payton*





## CELEBRATING YEARS OF SERVICE

**Mary D. B. T. Semans** has achieved 50 years of esteemed service and leadership as Trustee of The Duke Endowment, including several years as chairman and vice chairman. The great-niece of James B. Duke, Semans has helped lead the Endowment to increase its impact and relevance during changing times.



**Richard H. Jenrette** was recognized and elected Trustee Emeritus upon his retirement from The Duke Endowment Board of Trustees. During his eight years of service, Jenrette provided leadership and enriched discussions within the Investments, Communications, and Trustees and Governance committees.

# HIGHLIGHTS



## RECOGNIZING STAFF CONTRIBUTIONS

Two talented members of the Endowment team — Janice Walker and Betty Hinson — left for well-deserved retirements in 2006. Walker joined the Endowment in 1983 as administrative assistant and soon was promoted to assistant treasurer. She later was named treasurer and then chief financial officer, the position she held until her retirement. Hinson's service spans 41 years. She began her tenure as secretary of the Health Care Division, and concluded her career as acting director of communications. Two other staff members moved on to other opportunities. Stephanie Lynch, chief investment officer, left to launch her own investment firm. Rebecca Jennings, investment assistant, has joined Lynch in her new venture.

*Left to right: Betty Hinson and Janice Walker*



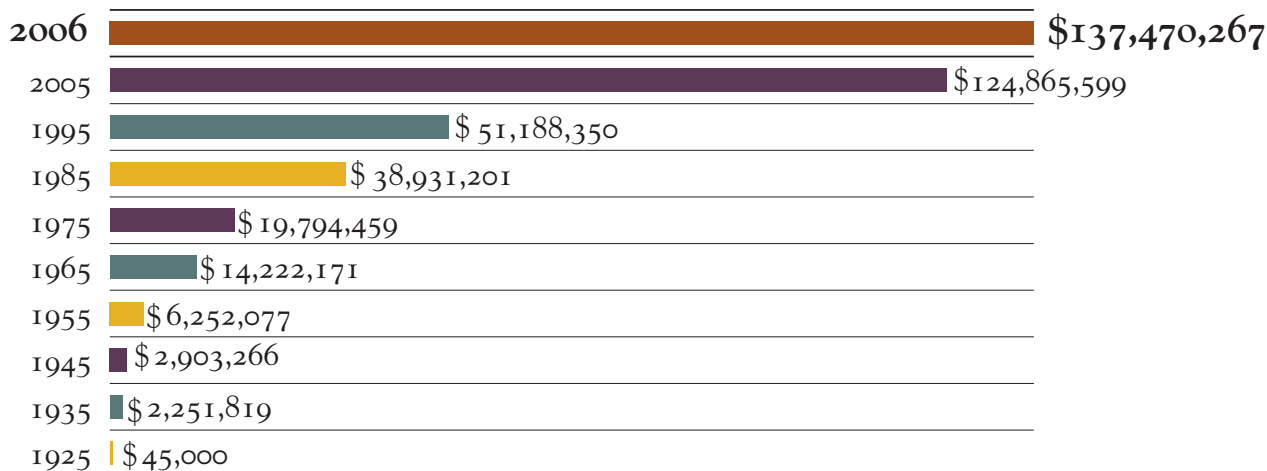
## FOCUSING ON RETURNS

In 2006, The Duke Endowment invested more than \$137 million to enrich lives and improve communities in the Carolinas. To measure the impact and effectiveness of these investments, the Endowment's dedicated Project Research and Evaluation Division works with staff and expert consultants to document successes, identify lessons learned and inform future funding decisions. Headed by Toni Freeman, the team leads comprehensive evaluations of major initiatives, covering topics ranging from rural church leadership development and health information technology to the nursing work force shortage. In 2006, the Endowment contracted with The Rensselaerville Institute in New York to help sharpen its focus on returns from its grantmaking investments.

# INVESTMENT

## INVESTING IN COMMUNITIES

### Record Grants Posted in 2006



Annual grantmaking has increased 45-fold since 1945.

# CHANGING TIMES

## LASTING IMPACT

1886



THOMPSON ORPHANAGE

As a child, James B. Duke suffered the loss of his mother, then lived with his grandparents while his father was sent off to war. His compassion for **children** without supportive families helped shape his vision for a better world, and became an important part of his legacy.

1910



JOHNSON C. SMITH UNIVERSITY

James B. Duke never had the opportunity for higher **education**, but he admired and respected the contributions of teachers, preachers, lawyers and physicians. He believed educating principled people in these fields would generate individual contributions that would, in turn, benefit society.

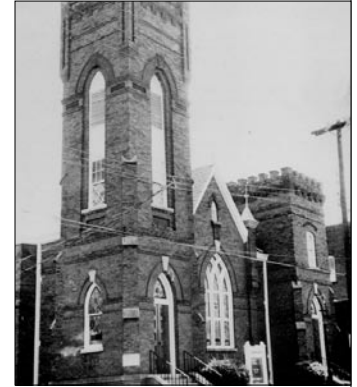
1919



AMERICAN RED CROSS

A healthy man for most of his life, James B. Duke was profoundly affected by the illness of others. Having lost his older brother and his beloved mother to typhoid fever before his second birthday, he sought to educate physicians and support **health care** through his philanthropy.

1922



BREVARD STREET ME CHURCH

In his later years, James B. Duke attributed his success to the early guidance of his father and his church. He saw country preachers as heroes who sacrificed material gain in this world to win souls for the next, and chose to support them and their **churches** through his philanthropy.

2006



2006



2006



2006





## *The evolution of James B. Duke's vision*

In the 1920s, the Carolinas were poor, rural states. For most residents, ignorance, illness and poverty were the norm. Education, health and prosperity were far-fetched ideals. For those who were orphaned, widowed, poor, sick or old, assistance was lacking.

Today, the Carolinas are thriving. Prestigious universities, acclaimed medical centers and abundant natural resources have inspired investment and innovation in the region. For people from all walks of life, education and employment yield opportunity.

Since The Duke Endowment was created in 1924, circumstances in the Carolinas have changed dramatically. Still, needs persist.

Throughout the years, The Duke Endowment has funded many outstanding organizations. As we continue that support, we also are evolving our work in pursuit of creative solutions. For several years, we have directed more of our funding toward strategic, long-term initiatives that address widespread challenges. Working closely with groups of nonprofits, we test promising approaches to persistent problems such as patient safety and domestic violence.

Times change, but principles and values do not.

James B. Duke was a visionary genius. In making grants today, we aspire to demonstrate the same imaginative flexibility and adaptive ability that he showed when charting our course in 1924. We hope to mirror his record for making lasting change.

“ J.B. Duke, up until the last days of his life, continued to display imaginative flexibility and the ability to change directions in response to changed circumstances. ”

ROBERT F. DURDEN  
*Lasting Legacy to the Carolinas*



*Crossnore encourages kids to reach higher—on the wall and in the classroom.*

# MAKING FITNESS FUN

*Improving the health and wellness of children*

Climbing the walls has a whole new meaning at The Crossnore School.

After a year of living at this children's home in the western North Carolina mountains, brothers Daulton, 12, and Christian, 11, are thriving.

"These are two boys who did not eat well and did not have good hygiene," said Jennifer Faulkner, the boys' case manager. "They were not attending school regularly and did not have a lot of opportunities for exercise or recreation."

Today, Daulton and Christian are role models for other children at the school, embracing a healthful diet and enjoying a lot of physical activity. Like other children, the boys will live at the private, nonprofit children's home and school until an acceptable home environment is available. Crossnore is home to about 90 children, from ages 2 to 19.

Along with 24 other licensed children's homes in the Carolinas, The Crossnore School has launched a new initiative to promote healthful eating and physical activity as part of The Wellness Project. Funded by The Duke Endowment, the project is based on a 2003 survey of children's homes in North Carolina and South Carolina, which revealed that the percentage of overweight children in the homes (24 percent) exceeded the national average (13 percent).

To improve the health and wellness of children in the homes, The Wellness Project encourages the children to eat five servings of fruits and vegetables a day and to participate in physical activity for one hour at least five days a week.

All of the children enjoy riding bicycles, playing team sports and games and participating in recreational activities. A climbing tower at Crossnore provides a lofty incentive: when the kids make progress at school, they are allowed to advance to higher levels on the tower. Construction of a new outdoor basketball court and skateboarding area is underway as well.

"The biggest change that I've seen in Daulton and Christian is that they've learned not to be so competitive, but to enjoy their activities just for fun," said Josh King, recreation director at Crossnore.

Daulton and Christian continue to challenge themselves at Crossnore. Both hold leadership positions at the school. Daulton is a member of the student advisory board and works for King in the weight room, and Christian is a member of the student wellness committee. "They are so appreciative of the opportunities they have here," said Faulkner.

## CHILD CARE FOCUS AREA

Promoting physical activity and healthy eating in children's homes in North Carolina and South Carolina

## ENDOWMENT INVESTMENT

\$1.2 MILLION SINCE 2003



*Jennifer Faulkner helps guide Daulton and Christian as they grow.*





*Brandon Douglas interns on Wall Street during summer break.*

# BRIDGING TWO WORLDS

## *Creating partnerships between university and neighboring communities*

At Duke University, students are busily trying to fit it all in: studying, working and volunteering in the community. Only blocks away from this center of activity, Durham middle and high school students can be found skipping school, selling drugs and getting in trouble.

The Duke-Durham Neighborhood Partnership hopes to bridge this divide.

Through one of its nonprofit allies, Partners for Youth, the Partnership gives Durham teens positive role models and provides Duke students with opportunities to engage with the community.

Brandon Douglas and Kaitlyn Gorman are evidence that the Partnership works.

At age 14, Brandon's mother was in prison. It would have been easy to go along with the kids in his neighborhood who were selling drugs. Instead, knowing he wanted to go to college someday, he turned to Partners for Youth and found the support he needed. "I'm proof that where you come from doesn't have to limit where you go," said Brandon.

Brandon says his "road to college would have been a lot harder" without Partners for Youth. "With my community mentor and Duke University tutor, I knew I had a strong team behind me," he said. Brandon was student body president his senior year of high school, and graduated in 2003 with a 3.8 grade point average.

Today, Brandon attends Morehouse College in Atlanta, where he is an Oprah Winfrey Scholar. This summer he travels to Africa for service work and completes a second summer internship at Morgan Stanley in New York.

An undergraduate at Duke University, Kaitlyn currently tutors a high school sophomore who was inspired by a popular film.

After seeing "The Pursuit of Happyness," based on a true story of a homeless man who turns his life around, the teen decided he wanted to make something of himself. His grades now reflect both his ability and his ambition. He plans to go to college and pursue a career in law enforcement.

"It's become a friendship," says Kaitlyn of her relationship with the Durham teen. Beyond assistance with school work, tutors like Kaitlyn provide guidance and encouragement about college and talk with the teens about life issues. Through the Neighborhood Partnership, grants from The Duke Endowment have supported programs similar to Partners for Youth for more than 10 years.

The programs benefit Durham teens and Duke students alike... providing valuable lessons in both worlds.

### EDUCATION FOCUS AREA

Engaging local nonprofits, schools, churches and businesses to improve lives in neighborhoods and boost achievement in public schools around Duke University

### ENDOWMENT INVESTMENT

\$4.6 MILLION SINCE 1996



*Rising sophomore Kaitlyn Gorman is in the pre-med program at Duke University.*





*Dr. Nelson Gunter celebrates his restored health with his grandsons.*



# HEALING WITHOUT HARM

## *Improving the quality and safety of health care*

Throughout the Thanksgiving and Christmas holidays last year, Nelson Gunter, 56, was coping with the stresses of a cancer diagnosis and recent surgery to remove a large mass from his colon.

“The surgery was very successful. I was healing as expected and was supposed to go home from the hospital in less than a week,” he said.

But because of a sterilization error during his stay, a potentially dangerous infection set in. The surgery site had to be reopened, and his hospital stay was extended for more than a week. As a physician and health care quality expert himself, Dr. Gunter offers an important perspective of such events.

“No one at that hospital had any mal-intent,” he said. “Everyone wants the best for the patients. But I got an infection because of poor quality. It was preventable.”

Gunter is far from alone in this view. Hospitals nationwide increasingly are focusing on improving health care quality and patient safety. Mistakes cost billions of dollars in medical care, lost wages, lost productivity, disability and death.

There are quality of life costs, too.

“The worst part of the experience was the extended length of time I had to leave the wound open (to promote healing), finding someone to change the dressing three times a day, and walking around with saline-soaked clothes for weeks,” said Gunter, who has recovered and is cancer free. “That’s the human side of the issue of poor quality of care.”

Fortunately, health care leaders now have concrete, collaborative resources to identify and prevent problems like those that Gunter experienced. Funding from The Duke Endowment has helped establish statewide resources in the Carolinas which operate through the North Carolina Hospital Association, the South Carolina Hospital Association and Health Sciences South Carolina.

“Most physicians and nurses don’t get training in quality improvement methods in school,” said Carol Koeble, M.D., director of the North Carolina Center for Hospital Quality and Patient Safety, based at the North Carolina Hospital Association. “The Quality Center works with hospitals throughout the state to increase knowledge regarding quality improvement and patient safety and brings hospitals together to share resources, expertise and success stories.”

The process of incorporating quality initiatives will take time. But the payoff — creating the safest and best hospitals in the United States — will improve care and save lives.

### HEALTH CARE FOCUS AREA

Developing hospital leadership, expertise and systems to prevent medical errors

### ENDOWMENT INVESTMENT

\$16.5 MILLION SINCE 2001



*Health care professionals in the Carolinas are taking extra measures to ensure patient safety.*



*Churches like Oak Grove United Methodist anchor rural communities.*

# GROWING THROUGH FAITH

## *Attracting strong clergy to rural churches*

In rural North Carolina communities, rows of wooden pews and covered-dish suppers are still standard fare on Sundays.

A vital part of community life in small towns across the state, rural churches often struggle to attract strong leaders. Small congregations often lack the resources to meet the financial needs of a pastor with student loans or a growing family. And clergy sometimes perceive small churches as career stepping stones to larger churches and higher salaries.

Through the Rural Ministry Fellowship, a part of the Thriving Rural Communities Program, Duke Divinity School strengthens pastoral leadership in rural church ministry. Funding from The Duke Endowment provides full scholarships to six Divinity students in exchange for their commitment to serve rural congregations for at least five years.

Martha McLean, 47, recently completed her second year at Duke Divinity School. As a Rural Ministry Fellow, she serves as a Student Associate Minister at Oak Grove United Methodist Church in Roxboro, N.C., alongside her husband, the Rev. Ken McLean and with the support of her two teenage children. She reads the liturgy each Sunday, leads a weekly adult Bible study and helps lead the junior and senior high youth group and Sunday school. McLean takes a turn in the pulpit from time to time as well. She will graduate from seminary in May 2008.

“A faith pilgrimage” is the phrase McLean uses to describe her journey into ministry. She first began to hear God’s call 17 years ago during Disciple Bible Study, when she and her husband were living in Blowing Rock, N.C. McLean was a businesswoman, honing valuable managerial skills while operating two corporations.

When her husband was called into ordained ministry and began preparing to attend Duke Divinity School, the family moved to Eastern North Carolina. For six years, McLean worked for U.S. Congressman Mike McIntyre in policy and economic development. The job taught her resourcefulness, solid planning and execution, and how to make critical decisions in challenging circumstances. The job was “a vital step and necessary part of the journey” according to McLean, as she began to sense a deepening conviction of God’s call.

As a Rural Fellow, McLean will learn best practices in leading small-town churches — parishes that may be feeling the effects of economic decline due to mill closings, agriculture hardship or thinning populations. “I am very grateful to be a part of the effort to strengthen rural parishes,” she said, adding, “I am excited to be able to help raise awareness of the joys of serving a rural congregation.”

### RURAL CHURCH FOCUS AREA

Building congregations with the leadership of Duke Divinity scholars

### ENDOWMENT INVESTMENT

\$650,000 SINCE 2006



*Martha McLean preaches alongside her husband at Oak Grove.*





For two years, Valerie Johnson has helped monitor Gracie's growth and development.

# SUPPORTING TEEN MOMS

## *Protecting children from abuse and neglect*

When Gracie was born, her mother Holly was 14.

Today, as Gracie approaches her third birthday, she walks, talks, and showers her mama with hugs and kisses. As Holly approaches her 17th birthday, she commands the gentle firmness of a capable and loving parent with her little girl. Things could have turned out differently.

“We got referrals for Holly the day Gracie was born,” said Valerie Johnson, a family support worker with Appalachian Family Innovations in North Carolina’s Burke County. As part of the Catawba Valley Healthy Families Program, Johnson visited Holly weekly in the family’s first year. Today during monthly visits, they discuss parenting, medical care, child development milestones and other concerns mothers share.

“The biggest challenge with teenage mothers is their lack of understanding of what is developmentally appropriate for their babies,” Johnson said. “If they know what typical behavior is and how to deal with that behavior, they are better able to parent without using abusive practices.”

Statistics nationwide show that children born of teen mothers are at a greater risk for abuse. Couple this fact with poverty, depression, substance abuse, unstable housing, single parenting or lack of education, and early intervention from organizations like Catawba Valley Healthy Families becomes even more critical.

Holly now seems at home with her responsibilities. “Gracie was a preemie,” Holly says. “I didn’t know what to expect, but Valerie was there to help.”

Of Burke County’s 1,000 births in 2005, 121 were to teen mothers. A grant from The Duke Endowment provides intensive guidance to these young parents through a network that includes Appalachian Family Innovations, Blue Ridge HealthCare and Burke County Smart Start. Statistics show that teenagers enrolled in Catawba Valley Healthy Families have healthier babies and fewer subsequent pregnancies. Children receive medical check-ups and immunizations on schedule, so their growth and development stay on track as well.

“I probably would have done a lot worse caring for Gracie if not for Valerie,” Holly says.

Holly now focuses on being a responsible parent. She works, goes to school, and plans to attend community college after her 2008 high school graduation.

“I hope Gracie will go to high school and then to some awesome college,” she says of her dreams for her daughter. “But first there’s a diaper or two to be changed!”

### CHILD CARE AND HEALTH CARE COLLABORATION

Helping first-time moms and dads learn to nurture, protect and parent successfully through home visitation and support

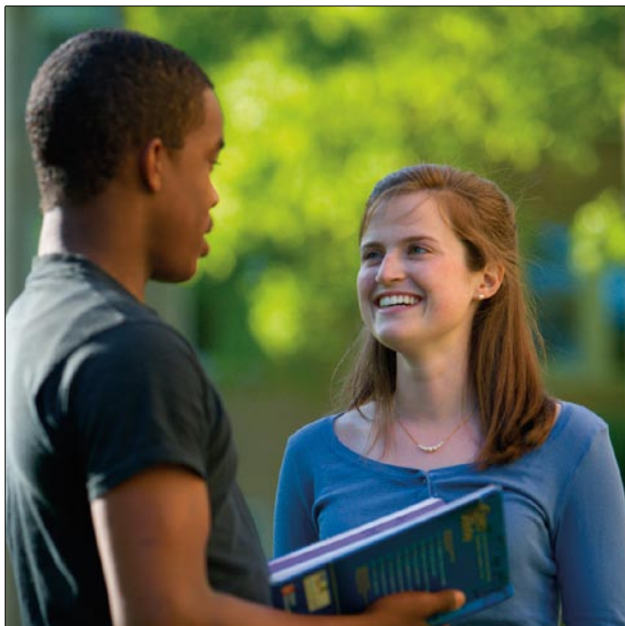
### ENDOWMENT INVESTMENT

\$1.1 MILLION SINCE 1999



*Holly will start college just as Gracie prepares for kindergarten.*





“ It will be seen that I have endeavored to make provision  
in some measure for the needs of mankind along physical,  
mental and spiritual lines... ”

JAMES BUCHANAN DUKE  
*Indenture of Trust*





# GRANTS

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33 EDUCATION

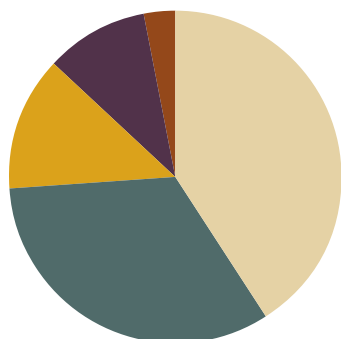
35 HEALTH CARE

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# 2006 GRANTS SUMMARY



13%	Child Care	\$ 18,901,912
41%	Education	\$ 55,847,615
33%	Health Care	\$ 45,059,968
10%	Rural Church	\$ 13,189,269
3%	Collaborative	\$ 4,471,503

The Duke Endowment's grantmaking reflects its commitment to educating minds, strengthening bodies, enriching spirits and nurturing children. Three broad categories define how the Endowment applies its resources to enrich lives and communities in the Carolinas.

## Investing in Organizations

*Investing in effective organizations and systems to create lasting resources for greater good.*

## Improving Lives

*Helping improve lives through proven programs and strategies.*

## Advancing Innovation

*Seeking to encourage, discover and test innovative approaches that strive to outperform existing models.*

**\$ 137.5**  
MILLION  
Total Grantmaking \$ 137,470,267



Investing in Organizations	\$ 96,220,279
Improving Lives	\$ 25,467,451
Advancing Innovation	\$ 15,782,537

*Safeguarding and developing*

# CHILDREN

**CHILD CARE DIVISION** serves children who are without the benefit of being supported by families or who are at risk for losing such support. The Endowment's goals are to help these children reach their developmental milestones and to prepare them for adulthood.

\$18.9  
MILLION  
Total Child Care Grants in 2006 \$ 18,901,912

Investing in  
Organizations

49%

Improving  
Lives

8%

Advancing  
Innovation

43%

**Investing in Organizations**

*Investing in effective organizations and systems to create lasting resources for greater good.*

\$ 9,293,065

**Improving Lives**

*Helping improve lives through proven programs and strategies.*

\$ 1,585,048

**Advancing Innovation**

*Seeking to encourage, discover and test innovative approaches that strive to outperform existing models.*

\$ 8,023,799



## INVESTING IN ORGANIZATIONS



## North Carolina

Asheville	<b>Caring for Children</b> For unrestricted operating support for maintaining national accreditation.	\$25,000	\$50,000	For unrestricted operating support for maintaining national accreditation.
	<b>Eliada Homes and Services for Children and Families</b> For unrestricted operating support for maintaining national accreditation.	\$50,000	\$125,000	To provide mental health, behavioral and educational assessments for at-risk children.
	To evaluate agency services.	\$80,000		
<b>Banner Elk</b>	<b>Grandfather Home for Children</b> For a fund development consultant.	\$5,000		<b>Florence Crittenton Services</b> To enhance a residential pregnancy program.
	For unrestricted operating support for maintaining national accreditation.	\$50,000	\$30,000	For unrestricted operating support for maintaining national accreditation.
	To increase the number of foster homes that serve Native Americans.	\$130,000	\$50,000	
			\$195,672	<b>University of North Carolina Charlotte Institute for Social Capital</b> To collect and analyze data from participating accredited children's homes to determine service outcomes.
<b>Barium Springs</b>	<b>Barium Springs Home for Children</b> For unrestricted operating support for maintaining national accreditation.	\$50,000		<b>Youth Homes</b> For unrestricted operating support for maintaining national accreditation.
			\$50,000	To implement a collaborative model, over a two-year period, for moving children from foster to permanent care.
<b>Black Mountain</b>	<b>Presbyterian Home for Children</b> For unrestricted operating support for maintaining national accreditation.	\$50,000	<b>Conover</b>	<b>Sipe's Orchard Home</b> For unrestricted operating support for maintaining national accreditation.
	To build independent living cottages and to purchase buses.	\$250,000	\$50,000	
				<b>Crossnore School</b> To hire a campus nurse.
<b>Burlington</b>	<b>CrossRoads: Sexual Assault Response &amp; Resource Center</b> To hire a therapist.	\$90,000	\$50,000	For unrestricted operating support for maintaining national accreditation.
			\$192,000	To furnish and equip a new group home and to expand and renovate the dining area.
<b>Charlotte</b>	<b>Alexander Youth Network</b> For unrestricted operating support for maintaining national accreditation.	\$50,000	<b>Elizabeth City</b>	<b>KIDS First</b> To support two therapists and a family advocate.
	To establish a mental health day treatment program.	\$60,000	\$72,000	
	<b>Council for Children's Rights</b> To expand effective grassroots child advocacy strategies in Western North Carolina.	\$60,000	<b>Fayetteville</b>	<b>The Child Advocacy Center</b> To train investigators and first responders and to develop a parent support group.
	To support the merger of the Council for Children and the Children's Law Center.	\$115,000	\$46,700	
	<b>The Duke Endowment Child Care Division</b> To support a meeting of children's homes representatives to share best practices.	\$15,000	<b>Franklin</b>	<b>Kids Place</b> To train two forensic interviewers.
	<b>Elon Homes for Children</b> To hire a foster care recruiter and trainer.	\$40,000	\$41,325	
			<b>Gastonia</b>	<b>Family Service of Gaston County</b> To upgrade technology and to hire part-time staff.
			\$10,680	
			<b>Greensboro</b>	<b>Children's Home Society of North Carolina</b> For unrestricted operating support for maintaining national accreditation.
			\$50,000	To establish the Child Centered Recruitment Program in which children participate in the recruitment and selection of adoptive parents.
			\$275,000	
				<b>Youth Focus</b> For unrestricted operating support for maintaining national accreditation.
			\$50,000	

Greenville \$240,000	<b>TEDI BEAR: Children's Advocacy Center</b> <i>To expand services to 12 Eastern North Carolina counties.</i>	Oxford \$25,000	<b>Central Children's Home of North Carolina</b> <i>For unrestricted operating support for maintaining national accreditation.</i>
Hendersonville \$62,000	<b>The Healing Place</b> <i>To support a victim advocate and mental health counselor.</i>	Raleigh \$31,750	<b>Big Brothers Big Sisters of the Triangle</b> <i>To hire staff to increase organizational capacity.</i>
High Point \$35,000	<b>Big Brothers Big Sisters of the Central Piedmont</b> <i>To hire an additional case manager.</i>	\$82,000	<i>To hire a full-time fund development officer.</i>
\$50,000	<b>Children's Advocacy Centers of North Carolina</b> <i>To support the association of child advocacy centers in North Carolina.</i>	\$104,500	<b>Children and Family Services Association – North Carolina</b> <i>To hire a fiscal/program officer.</i>
Jamestown \$49,700	<b>Family Service of the Piedmont</b> <i>To hire a therapist, a forensic interviewer and a family advocate for Hope House, a child advocacy center.</i>	\$50,000	<b>Haven House Services</b> <i>For unrestricted operating support for maintaining national accreditation.</i>
Lexington \$50,000	<b>American Children's Home</b> <i>For unrestricted operating support for maintaining national accreditation.</i>	\$60,000	<b>Lutheran Family Services in the Carolinas</b> <i>For unrestricted operating support for maintaining national accreditation.</i>
Matthews \$50,000	<b>Thompson Child &amp; Family Focus</b> <i>For unrestricted operating support for maintaining national accreditation.</i>	\$50,000	<i>To support community outreach projects through churches.</i>
\$100,000	<i>For HEART, a residential program to support children who have difficulty forming lasting relationships.</i>	\$20,000	<b>Methodist Home for Children</b> <i>For unrestricted operating support for maintaining national accreditation.</i>
Middlesex \$25,000	<b>Free Will Baptist Children's Home</b> <i>For unrestricted operating support for maintaining national accreditation.</i>	\$30,000	<b>North Carolina Association of County Directors of Social Services</b> <i>To implement the Domestic Violence Child Welfare Initiative.</i>
Nebo \$12,075	<b>Southmountain Children and Family Services</b> <i>To train staff and to purchase examination equipment for the Gingerbread House, a child advocacy center.</i>	\$270,000	<b>Prevent Child Abuse North Carolina</b> <i>To help implement the recommendations of the North Carolina Institute of Medicine Task Force on Child Abuse.</i>
\$50,000	<i>For unrestricted operating support for maintaining national accreditation.</i>	Rockwell \$12,205	<b>Nazareth Children's Home</b> <i>For reaccreditation.</i>
\$90,000	<i>To hire a clinical therapist and a program manager for the foster care program.</i>	\$50,000	<i>For unrestricted operating support for maintaining national accreditation.</i>
Newton \$85,000	<b>Children's Advocacy Center of Catawba County</b> <i>To expand services and to train personnel.</i>	\$160,000	<i>To renovate the campus chapel.</i>
North Wilkesboro \$25,000	<b>Rainbow Center</b> <i>For unrestricted operating support for maintaining national accreditation.</i>	Shelby \$25,000	<b>Children's Homes of Cleveland County</b> <i>For unrestricted operating support for maintaining national accreditation.</i>
\$237,000	<i>To assist with the construction of the Kulynych Family Life Center and to establish a foster care program.</i>	\$40,000	<i>To hire a staff therapist.</i>
		Thomasville \$50,000	<b>Baptist Children's Homes of North Carolina</b> <i>For unrestricted operating support for maintaining national accreditation.</i>

**Waynesville**  
\$32,000

**Kids Advocacy Resources Effort**  
*To hire a church outreach coordinator to develop child abuse prevention policies and family support ministries.*

\$25,000

*For unrestricted operating support for maintaining national accreditation.*

\$65,500

*To hire a victim advocate, train therapists and upgrade technology.*

**Cayce**

\$50,000

**Growing Home Southeast**  
*For unrestricted operating support for maintaining national accreditation.*

**Webster**

\$20,000

**Mountain Youth Resources**  
*For accreditation.*

**Charleston**

\$25,000

**Florence Crittenton of South Carolina**  
*For unrestricted operating support for maintaining national accreditation.*

\$25,000

*For unrestricted operating support for maintaining national accreditation.*

**The Dee Norton Lowcountry Children's Center**

**Wilmington**

\$90,000

**Child Advocacy Commission**  
*To establish a Single Mom's Alliance to support at-risk single mothers.*

\$150,000

*To provide support for two therapists, a case manager and a clinical coordinator.*

\$25,000

**Yahweh Center**  
*For unrestricted operating support for maintaining national accreditation.*

**Clinton**

\$50,000

**Thornwell Home and School for Children**  
*For unrestricted operating support for maintaining national accreditation.*

\$75,000

*To hire a nurse practitioner to support the outpatient program.*

**Columbia**

\$21,370

**Big Brothers Big Sisters of Greater Columbia**  
*To support a customer relations manager.*

**Winston-Salem**

\$38,000

**Big Brothers Big Sisters Services**  
*To hire a permanent volunteer recruitment manager.*

\$50,000

**Carolina Children's Home**  
*For unrestricted operating support for maintaining national accreditation.*

\$20,000

**The Children's Home**  
*For accreditation.*

\$273,000

*To build an enrichment center and a new group home.*

\$40,000

*To purchase computer equipment.*

\$50,000

*For unrestricted operating support for maintaining national accreditation.*

\$50,000

**Epworth Children's Home**  
*For unrestricted operating support for maintaining national accreditation.*



## South Carolina

\$180,000

**Prevent Child Abuse South Carolina**  
*To support local affiliates and enhance training.*

**Anderson**

\$32,000

**Foothills Alliance**  
*To purchase and renovate office space.*

\$226,950

\$35,000

*To hire a child advocate.*

**South Carolina Department of Mental Health Assessment & Resource Center**  
*To hire two therapists and a victim advocate, and to train practitioners in best practices in child abuse treatment.*

\$50,000

**New Foundations Children and Family Services**  
*For unrestricted operating support for maintaining national accreditation.*

\$50,000

**South Carolina Youth Advocate Program**  
*For unrestricted operating support for maintaining national accreditation.*

\$65,000

*To purchase two school buses.*

**Specialized Alternatives for Families and Youth of South Carolina**

**Awendaw**

\$25,000

**Windwood Farm Home for Children**  
*For unrestricted operating support for maintaining national accreditation.*

\$50,000

*For unrestricted operating support for maintaining national accreditation.*

\$78,400

*To hire a full-time development officer.*

\$207,200

*To recruit parents for special needs adoption.*

**Beaufort**

\$94,875

**Hope Haven of the Lowcountry**  
*To hire a program manager and a forensic interviewer.*

**Duncan**

\$25,000

**Southeastern Children's Home**  
*For unrestricted operating support for maintaining national accreditation.*

**Belton**

\$17,000

**Boys Home of the South**  
*To hire a counselor/therapist for the evaluation and assessment center.*

**Easley**

\$66,200

**Prevent Child Abuse Pickens County**  
*For community outreach and clinical staff support.*



<b>Florence</b>	<b>Pee Dee Coalition Against Domestic and Sexual Assault</b>
\$80,000	To expand early intervention and community awareness programs.
\$175,000	To expand child advocacy services in the Pee Dee region.
<b>Greenville</b>	<b>Miracle Hill Ministries</b>
\$50,000	For unrestricted operating support for maintaining national accreditation.
<b>Greenwood</b>	<b>Bowers-Rodgers Home for Abused Children</b>
\$25,000	For unrestricted operating support for maintaining national accreditation.
	<b>Connie Maxwell Children's Home</b>
\$20,000	To measure the behavioral changes of the residents.
\$50,000	For unrestricted operating support for maintaining national accreditation.
	<b>Sexual Trauma &amp; Counseling Center</b>
\$104,000	To hire a forensic interviewer and a mental health clinician.
<b>Lexington</b>	<b>South Carolina Association of Children's Homes and Family Services</b>
\$147,313	To provide training and educational opportunities for staff of children's homes in South Carolina.
\$175,000	To provide technical support for the Kids Integrated Data System, a database for participating children's homes.
<b>North Charleston</b>	<b>Carolina Youth Development Center</b>
\$50,000	For unrestricted operating support for maintaining national accreditation.
\$100,000	To assess children's needs at two emergency shelters.
	<b>Exchange Club Center for The Prevention of Child Abuse of The Lowcountry</b>
\$48,000	To support a program that improves the academic performance of teen mothers.
<b>Seneca</b>	<b>Collins Home and Family Ministries</b>
\$25,000	For unrestricted operating support for maintaining national accreditation.
<b>Simpsonville</b>	<b>Generations Group Homes</b>
\$16,000	To support reaccreditation.
\$27,100	To purchase an emergency generator system.
\$50,000	For unrestricted operating support for maintaining national accreditation.
<b>Spartanburg</b>	<b>The Children's Advocacy Center of Spartanburg</b>
\$55,000	To hire a part-time licensed child therapist.

<b>Tamassee</b>	<b>Tamassee DAR School</b>
\$25,000	For unrestricted operating support for maintaining national accreditation.
\$99,550	To support a transitional program for children who have aged out of foster care.

<b>York</b>	<b>York Place</b>
\$50,000	For unrestricted operating support for maintaining national accreditation.

### Others

<b>Washington, D.C.</b>	<b>Innovation Network</b>
\$72,000	To assist accredited child advocacy centers in North Carolina and South Carolina in creating an evaluation plan.

<b>Clearwater, Fla.</b>	<b>Eckerd Youth Alternatives</b>
\$50,000	For unrestricted operating support for maintaining national accreditation.

<b>Tallahassee, Fla.</b>	<b>Outward Bound</b>
\$20,000	To support accreditation.
\$26,000	To implement a transitional program for youth in the South Carolina Lowcountry juvenile justice system.

<b>Decatur, Ga.</b>	<b>Big Brothers Big Sisters of America</b>
\$116,000	To improve the effectiveness and quality of Big Brothers Big Sisters affiliates in North Carolina and South Carolina.



The Tamassee DAR School in Tamassee, S.C., was awarded \$99,550 for a program that supports teens aging out of foster care. The program focuses on preparing them for adulthood.

## IMPROVING LIVES



## North Carolina

<b>Charlotte</b> \$60,000	<b>Alexander Youth Network</b> <i>To establish two evidence-based therapy teams to target the factors that contribute to antisocial behavior in children.</i>
<b>\$64,000</b>	<b>Big Brothers Big Sisters of Greater Charlotte</b> <i>To increase the number of mentors.</i>
<b>Durham</b> \$133,700	<b>Exchange Clubs Family Center for Child Abuse Prevention</b> <i>To implement evidence-based interventions for children with behavioral problems, and to hire an administrative assistant.</i>
<b>Elizabeth City</b> \$75,000	<b>KIDS First</b> <i>To implement an in-home visitation program.</i>
<b>Hickory</b> \$20,000	<b>Children's Protection Council</b> <i>To expand Parents Anonymous support groups in Catawba County for parents who are at-risk for abusing or neglecting their children.</i>
<b>Raleigh</b> \$50,000	<b>Big Brothers Big Sisters of the Triangle</b> <i>To increase the number of mentors from UNC-Chapel Hill.</i>
<b>\$85,600</b>	<b>Methodist Home for Children</b> <i>To establish a collaboration to deliver in-home therapy for juvenile justice and mental health clients.</i>
<b>\$54,000</b>	<b>Prevent Child Abuse North Carolina</b> <i>For parent support groups at faith-based institutions.</i>
<b>\$40,000</b>	<b>Safechild</b> <i>For the Circle of Parents support groups.</i>



## South Carolina

<b>Charleston</b> \$526,248	<b>Parents Anonymous of South Carolina</b> <i>To implement the Pathways to Strong, Safe Families project, for parents who are at risk for abusing or neglecting their children.</i>
<b>Columbia</b> \$100,000	<b>Parenting Partners</b> <i>To implement Parent-Child Interaction Therapy, an evidence-based home visitation program.</i>

**Greenville**  
\$135,500

**A Child's Haven**

*To provide clinical services for developmentally delayed infants and toddlers and to support their families.*

**Greenwood**  
\$135,000

**Greenwood Community Children's Center**

*To expand in-home visits to parents in need of support.*

**North Charleston**  
\$46,000

**Carolina Youth Development Center**

*To expand the Freedom Schools Program in Charleston County.*

## Other

**Reston, Va.**  
\$60,000

**Orphan Foundation of America**

*To mentor foster care youth in the Carolinas as they transition to college.*

## ADVANCING INNOVATION



## North Carolina

**Durham**  
\$23,725

**Duke University Medical Center – Center for Child and Family Health**

*To create a statewide model for improving standards of care for children who enter care through domestic violence shelters.*



## South Carolina

**Columbia**  
\$289,550

**University of South Carolina Research Foundation**

*To promote physical activity and healthy eating in 25 children's homes across the Carolinas.*

**Lexington**  
\$199,850

**South Carolina Association of Children's Homes and Family Services**

*To develop best practice standards for residential child care staff.*

## Other

**\$7,510,674**

**Prevent Child Abuse and Neglect Initiative**

*To identify and implement strategies to reduce child abuse rates in Durham, N.C. and Greenville, S.C.*

*Fostering excellence through*

# EDUCATION

**EDUCATION DIVISION** advances the pursuit of educational excellence in all of its expressions and forms, develops initiatives and programs to benefit institutions' local communities and promotes collaboration among beneficiaries.

**\$ 55.8**  
MILLION  
Total Education Grants in 2006 \$ 55,847,615



**Investing in Organizations** \$ 54,660,115  
*Investing in effective organizations and systems to create lasting resources for greater good.*

**Improving Lives** \$ 1,187,500  
*Helping improve lives through proven programs and strategies.*



## INVESTING IN ORGANIZATIONS



## North Carolina

<b>Charlotte</b> \$50,000	<b>Johnson C. Smith University</b> <i>To renovate and expand the Office of Career Services.</i>
\$100,000	<i>To upgrade the Honors College facilities and to enhance the honors program.</i>
\$750,000	<i>For merit and need-based scholarships.</i>
\$1,080,054	<i>For general operating support.</i>
<b>Davidson</b> \$100,000	<b>Davidson College</b> <i>For a scholarship fund in honor of John G. Medlin Jr., retired Trustee of The Duke Endowment.</i>
\$600,000	<i>To increase student-faculty interaction.</i>
\$640,000	<i>For an undergraduate summer research program.</i>
\$690,000	<i>To provide unrestricted support for faculty development.</i>
\$860,000	<i>To provide financial aid to low- and middle-income students.</i>
\$1,400,000	<i>For general operating support.</i>
<b>Durham</b> \$500,000	<b>Duke University</b> <i>To expand the Baldwin Scholars Program, an undergraduate women's leadership program.</i>
\$1,500,000	<i>To fund presidential priorities including enriching undergraduate programs.</i>
\$3,500,000	<i>To renovate the Law School.</i>
\$13,490,061	<i>For general operating support.</i>
\$25,000,000	<i>For an endowment to provide financial aid to undergraduate and graduate students.</i>



## South Carolina

<b>Greenville</b> \$1,000,000	<b>Furman University</b> <i>For a financial aid endowment to support students with hardships.</i>
\$1,400,000	<i>For general operating support.</i>
\$2,000,000	<i>To provide support for science facilities, including Plyler Hall and the Charles H. Townes Center for Science.</i>



Furman University received a \$2 million grant to support its science facilities, including renovations and new construction. When completed in 2008, the new Charles H. Townes Center for Science will contain expanded research and teaching facilities, including a new laboratory for nanotechnology research.

## IMPROVING LIVES



## North Carolina

<b>Charlotte</b> \$400,000	<b>Johnson C. Smith University</b> <i>For a program to mentor and academically support rising sophomores.</i>
<b>Davidson</b> \$210,000	<b>Davidson College</b> <i>For the Davidson Leadership and Sophomore Direction Programs.</i>
<b>Durham</b> \$50,000	<b>Duke University</b> <i>To evaluate the Duke-Durham Neighborhood Partnership, a program to support Durham community projects.</i>
\$527,500	<i>To support projects in the Durham community.</i>

*Improving*

# HEALTH & WELLNESS

**HEALTH CARE DIVISION** improves access to health care, improves the quality and safety of the delivery of health care and expands prevention and early intervention programs that support wellness.

\$45.0  
MILLION

Total Health Care Grants in 2006

\$ 45,059,968

Investing in  
Organizations

Improving  
Lives

Advancing  
Innovation

40%

45%

15%

**Investing in Organizations**

*Investing in effective organizations and systems to create lasting resources for greater good.*

\$ 17,788,830

**Improving Lives**

*Helping improve lives through proven programs and strategies.*

\$ 20,418,912

**Advancing Innovation**

*Seeking to encourage, discover and test innovative approaches that strive to outperform existing models.*

\$ 6,852,226

*Organizations may have received grants in more than one category.*

## INVESTING IN ORGANIZATIONS



## North Carolina

<b>Ahoskie</b>	<b>East Carolina Health Roanoke-Chowan Hospital</b>
\$11,962	To reimburse the facility \$1 for each day of indigent care provided.
\$100,000	To develop a medical education center.
<b>Albemarle</b>	<b>Stanly Regional Medical Center</b>
\$15,293	To reimburse the facility \$1 for each day of indigent care provided.
<b>Asheboro</b>	<b>Randolph Hospital</b>
\$9,439	To reimburse the facility \$1 for each day of indigent care provided.
<b>Asheville</b>	<b>Community Care Partners</b>
\$5,760	To reimburse the facility \$1 for each day of indigent care provided.
	<b>Mission Health</b>
\$62,481	To reimburse the facility \$1 for each day of indigent care provided.
\$64,000	To establish a regional simulation technology laboratory for nursing education.



Mission Health, in Asheville, N.C., was awarded \$64,000 to establish a simulation laboratory for nursing education. In the laboratory, mannequins are used to assist students in learning and practicing skills.

<b>Belhaven</b>	<b>Pungo District Hospital Corporation</b>
\$2,602	To reimburse the facility \$1 for each day of indigent care provided.
<b>Blowing Rock</b>	<b>Blowing Rock Hospital</b>
\$2,627	To reimburse the facility \$1 for each day of indigent care provided.
<b>Boone</b>	<b>Watauga Medical Center</b>
\$9,810	To reimburse the facility \$1 for each day of indigent care provided.
<b>Brevard</b>	<b>Transylvania Community Hospital</b>
\$2,986	To reimburse the facility \$1 for each day of indigent care provided.
<b>Burgaw</b>	<b>Pender Memorial Hospital</b>
\$5,912	To reimburse the facility \$1 for each day of indigent care provided.
<b>Burlington</b>	<b>Alamance Regional Medical Center</b>
\$21,507	To reimburse the facility \$1 for each day of indigent care provided.
<b>Cary</b>	<b>North Carolina Hospital Foundation</b>
\$150,000	To support the North Carolina Rural Health Center.
\$1,000,000	To establish the North Carolina Hospital Association Center for Hospital Quality and Patient Safety.
<b>Chapel Hill</b>	<b>Carol Woods Retirement Community</b>
\$55,000	To develop cost-effective models for service delivery for North Carolina seniors.
	<b>University of North Carolina at Chapel Hill</b>
\$291,270	To support the North Carolina Public Health Academy.
	<b>University of North Carolina at Chapel Hill School of Medicine</b>
\$70,000	To support the North Carolina Council for Allied Health.
\$100,000	To establish the Comprehensive Advance Medical Program of Spanish, a four-year curriculum in medical Spanish.
	<b>University of North Carolina Hospitals</b>
\$55,663	To reimburse the facility \$1 for each day of indigent care provided.
\$100,000	To assist with the construction of a hospitality house for patients and family members.



Charlotte	<b>Charlotte-Mecklenburg Hospital Authority Foundation</b> To reimburse the facility \$1 for each day of indigent care provided.	\$250,000	To develop a patient safety center for research, education and training.
\$180,741		\$303,558	To support the M.D./Ph.D. training program.
	<b>Presbyterian Hospital Foundation</b> To reimburse the facility \$1 for each day of indigent care provided.	\$500,000	To support medical education.
\$90,190		\$600,000	To establish the Duke Signature Programs Initiative.
\$261,204	To establish a patient simulation laboratory where medical professionals train on mannequins.	\$750,000	To expand the number of faculty focusing on pediatric research.
	<b>The Duke Endowment Health Care Division</b> To support the Small and Rural Hospitals Conference.	\$1,000,000	To establish the Leadership Development Fund to recruit and retain new department chairs.
\$35,000		\$1,100,000	To create faculty development and recruitment programs.
\$70,000	To evaluate the impact of the Nursing Work Force Initiative.	\$225,000	<b>North Carolina Institute of Medicine</b> To support the publication of The North Carolina Medical Journal.
\$75,000	To assist in conducting a regional assessment of small and rural hospitals.	<b>Eden</b> \$23,956	<b>Morehead Memorial Hospital</b> To reimburse the facility \$1 for each day of indigent care provided.
<b>Clinton</b> \$12,605	<b>Sampson Regional Medical Center</b> To reimburse the facility \$1 for each day of indigent care provided.	<b>Edenton</b> \$8,236	<b>East Carolina Health – Chowan Hospital</b> To reimburse the facility \$1 for each day of indigent care provided.
<b>Clyde</b> \$10,367	<b>Haywood Regional Medical Center</b> To reimburse the facility \$1 for each day of indigent care provided.	<b>Elizabeth City</b> \$17,340	<b>Albemarle Hospital Foundation</b> To reimburse the facility \$1 for each day of indigent care provided.
<b>Columbus</b> \$7,000	<b>St. Luke's Health Care</b> To reimburse the facility \$1 for each day of indigent care provided.	<b>Elizabethtown</b> \$3,201	<b>Bladen County Hospital</b> To reimburse the facility \$1 for each day of indigent care provided.
<b>Concord</b> \$32,906	<b>NorthEast Medical Center</b> To reimburse the facility \$1 for each day of indigent care provided.	<b>Elkin</b> \$17,631	<b>Hugh Chatham Memorial Hospital</b> To reimburse the facility \$1 for each day of indigent care provided.
\$376,801	To provide equipment for the Pediatric Intensive Care Unit at the Jeff Gordon Children's Hospital.	<b>Fayetteville</b> \$75,736	<b>Cape Fear Valley Health System</b> To reimburse the facility \$1 for each day of indigent care provided.
<b>Danbury</b> \$5,042	<b>Stokes-Reynolds Memorial Hospital</b> To reimburse the facility \$1 for each day of indigent care provided.		<b>Southern Regional Area Health Education Center</b> To implement an online master's degree program in nursing.
<b>Dunn</b> \$9,960	<b>Betsy Johnson Regional Hospital</b> To reimburse the facility \$1 for each day of indigent care provided.	\$129,158	
<b>Durham</b> \$45,000	<b>Duke University Health System</b> To support the Duke Health Sector Conference.	<b>Fletcher</b> \$11,641	<b>Park Ridge Hospital</b> To reimburse the facility \$1 for each day of indigent care provided.
\$113,200	To reimburse the facility \$1 for each day of indigent care provided.	<b>Franklin</b> \$3,164	<b>Angel Medical Center</b> To reimburse the facility \$1 for each day of indigent care provided.
\$187,603	To develop a junior faculty mentoring program.		
\$250,000	To establish the Duke/Durham Community Health Program to encourage partnerships among community agencies to connect Durham residents with needed health care.		

<b>Gastonia</b> \$39,017	<b>Gaston Memorial Hospital</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
<b>Goldsboro</b> \$23,982	<b>Wayne Memorial Hospital</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
<b>Greensboro</b> \$150,000	<b>Fellowship Hall</b> <i>To renovate and expand the substance abuse treatment facility.</i>
\$85,135	<b>Moses H. Cone Memorial Hospital</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
<b>Greenville</b> \$79,200	<b>Eastern Area Health Education Center</b> <i>To support physician education in public health.</i>
\$58,558	<b>Pitt County Memorial Hospital</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
<b>Henderson</b> \$10,365	<b>Maria Parham Hospital Association</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
<b>Hendersonville</b> \$20,532	<b>Henderson County Hospital Corporation</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
<b>Hickory</b> \$16,656	<b>Catawba Valley Medical Center</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
<b>High Point</b> \$31,952	<b>High Point Regional Health System</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
<b>Highlands</b> \$9,606	<b>Highlands-Cashiers Hospital</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
<b>Jacksonville</b> \$10,835	<b>Onslow County Hospital Authority</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
<b>Jefferson</b> \$8,735	<b>Ashe Memorial Hospital</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
<b>Kenansville</b> \$12,738	<b>Duplin General Hospital</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
<b>Kings Mountain</b> \$7,928	<b>Kings Mountain Hospital</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>

<b>Kinston</b> \$25,660	<b>Lenoir Memorial Hospital</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
\$128,250	<i>To develop a program that provides education and training about injury prevention.</i>
<b>Laurinburg</b> \$22,852	<b>Scotland Memorial Hospital</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
\$220,000	<i>To expand the Graduate Internship Program for Nursing.</i>
<b>Lenoir</b> \$6,197	<b>Caldwell Memorial Hospital</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
<b>Lexington</b> \$4,990	<b>Lexington Memorial Hospital</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
<b>Lincolnton</b> \$7,572	<b>Lincoln Medical Center</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
<b>Linville</b> \$6,813	<b>Charles A. Cannon Jr. Memorial Hospital</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
<b>Lumberton</b> \$45,256	<b>Southeastern Regional Medical Center</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
<b>Marion</b> \$3,655	<b>McDowell Hospital</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
<b>Mocksville</b> \$528	<b>Davie County Hospital</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
<b>Monroe</b> \$150,000	<b>Carolinas Medical Center – Union</b> <i>To support Carolinas Medical Center–Union in achieving standards necessary for designation as a Level III Trauma Center.</i>
<b>Morehead City</b> \$14,470	<b>Carteret General Hospital</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
<b>Morganton</b> \$75,000	<b>Blue Ridge HealthCare System</b> <i>To establish a baccalaureate of science nursing program at Western Piedmont Community College.</i>
\$32,880	<b>Grace Hospital</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>

<b>Mount Airy</b> \$8,905	<b>Northern Hospital District of Surry County</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
<b>Murphy</b> \$21,394	<b>Murphy Medical Center</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
<b>Nags Head</b> \$1,834	<b>Outer Banks Hospital</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
<b>New Bern</b> \$33,182	<b>Craven Regional Medical Center</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
<b>Oxford</b> \$12,331	<b>Granville Medical Center</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
<b>Pinehurst</b> \$56,410	<b>FirstHealth of the Carolinas</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
<b>Plymouth</b> \$1,279	<b>Washington County Hospital</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
<b>Raleigh</b> \$200,000	<b>North Carolina Medical Society Foundation</b> <i>To support the Community Practitioner Program to increase the number of primary care physicians in rural areas.</i>
\$32,478	<b>Rex Hospital</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
\$92,093	<b>WakeMed</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
<b>Roanoke Rapids</b> \$20,232	<b>Halifax Regional Medical Center</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
<b>Rocky Mount</b> \$115,650	<b>Health Education Foundation of Eastern North Carolina</b> <i>To expand the Nash/Rocky Mount Health Sciences Academy.</i>
\$29,986	<b>Nash Health Care Systems</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
<b>Roxboro</b> \$13,037	<b>Person Memorial Hospital</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
\$175,000	<i>To assist with a construction and renovation project.</i>

<b>Rutherfordton</b> \$8,520	<b>Rutherford Hospital</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
<b>Salisbury</b> \$304,567	<b>Lutheran Services for the Aging</b> <i>To implement a nursing home quality improvement program.</i>
\$17,742	<b>Rowan Health Services</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
<b>Scotland Neck</b> \$5,142	<b>Our Community Hospital</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
<b>Shelby</b> \$33,750	<b>Cleveland County HealthCare System</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
<b>Siler City</b> \$1,177	<b>Chatham Hospital</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
<b>Smithfield</b> \$19,872	<b>Johnston Memorial Hospital</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
<b>Southport</b> \$9,677	<b>J. Arthur Doshier Memorial Hospital</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
<b>Sparta</b> \$1,186	<b>Alleghany Memorial Hospital</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
<b>Spruce Pine</b> \$2,408	<b>Spruce Pine Hospital</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
\$400,000	<i>To support the expansion and renovation of the hospital.</i>
<b>Statesville</b> \$26,896	<b>Iredell Memorial Hospital</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
<b>Sylva</b> \$12,899	<b>WestCare Health System</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
<b>Tarboro</b> \$7,116	<b>East Carolina Health – Heritage Hospital</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
<b>Thomasville</b> \$7,852	<b>Community General Hospital of Thomasville</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
<b>Wadesboro</b> \$10,306	<b>Anson Community Hospital</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>



<b>Washington</b> \$7,898	<b>Beaufort County Hospital</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
\$62,609	<i>To expand the nursing work force education program at Beaufort Community College.</i>
\$350,000	<i>To support the renovation and expansion of the hospital.</i>
<b>Whiteville</b> \$12,986	<b>Columbus Regional HealthCare System</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
<b>Wilmington</b> \$34,808	<b>New Hanover Regional Medical Center</b> <i>To expand the nursing faculty.</i>
\$79,660	<i>To reimburse the facility \$1 for each day of indigent care provided.</i>
<b>Wilson</b> \$17,012	<b>Wilmed Healthcare</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
<b>Windsor</b> \$426	<b>East Carolina Health – Bertie County Memorial Auxiliary</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
<b>Winston-Salem</b> \$109,007	<b>Forsyth Memorial Hospital</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
\$285,000	<i>To address the nursing work force shortage.</i>
\$40,575	<b>North Carolina Baptist Hospital</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
<b>Yadkinville</b> \$279	<b>Hoots Memorial Hospital</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
\$27,482	<i>To purchase cardiac monitoring/defibrillator equipment.</i>



## South Carolina

<b>Abbeville</b> \$1,053	<b>Abbeville County Memorial Hospital</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
<b>Anderson</b> \$45,850	<b>AnMed Health</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
\$220,000	<i>To improve nursing education.</i>
<b>Bamberg</b> \$17,596	<b>Bamberg County Hospital</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>

<b>Barnwell</b> \$2,062	<b>Barnwell County Hospital</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
<b>Beaufort</b> \$27,985	<b>Beaufort Memorial Hospital</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
<b>Camden</b> \$28,084	<b>Kershaw County Medical Center</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
<b>Charleston</b> \$44,843	<b>Medical University of South Carolina Foundation</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
\$120,401	<i>To expand geriatric education in the medical school curriculum.</i>
\$65,323	<b>Roper St. Francis Foundation</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
\$89,200	<i>To establish a nursing resource center.</i>
\$350,155	<b>South Carolina Area Health Education Consortium</b> <i>To develop a statewide program to increase the diversity of the South Carolina health care work force.</i>
<b>Clinton</b> \$9,194	<b>Laurens County Health Care System</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
<b>Columbia</b> \$116,599	<b>Palmetto Health Alliance</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
\$41,722	<b>Sisters of Charity Providence Hospitals</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
\$111,300	<i>To expand a work force development program.</i>
\$1,000,000	<b>South Carolina Hospital Research &amp; Education Foundation</b> <i>To develop the South Carolina Program for Quality and Patient Safety.</i>
\$202,275	<b>University of South Carolina Research and Health Sciences</b> <i>To increase the number of nursing graduates who will practice in rural areas.</i>
<b>Conway</b> \$18,677	<b>Conway Hospital</b> <i>To reimburse the facility \$1 for each day of indigent care provided.</i>
\$45,823	<i>To establish a licensed practical nurse program at Horry-Georgetown Technical College.</i>

**Edgefield**  
\$979  
**Edgefield County Hospital**  
*To reimburse the facility \$1 for each day of indigent care provided.*

**Fairfax**  
\$6,924  
**Allendale County Hospital**  
*To reimburse the facility \$1 for each day of indigent care provided.*

\$150,000  
*To renovate and expand the hospital.*

**Florence**  
\$72,542  
**McLeod Regional Medical Center of the Pee Dee**  
*To reimburse the facility \$1 for each day of indigent care provided.*

**Georgetown**  
\$32,050  
**Georgetown Memorial Hospital**  
*To reimburse the facility \$1 for each day of indigent care provided.*

**Greenville**  
\$36,631  
**Bon Secours St. Francis Health System**  
*To reimburse the facility \$1 for each day of indigent care provided.*

\$128,838  
**Greenville Hospital System**  
*To reimburse the facility \$1 for each day of indigent care provided.*

\$500,000  
*To develop the Upstate Center for Advanced Patient Simulation.*

\$5,194  
**Shriners Hospitals for Children**  
*To reimburse the facility \$1 for each day of indigent care provided.*

**Greenwood**  
\$36,831  
**Self Regional Healthcare**  
*To reimburse the facility \$1 for each day of indigent care provided.*

\$156,240  
*To address the nursing work force shortage.*

**Kingstree**  
\$100,290  
**Williamsburg Regional Hospital**  
*To establish a practical nursing program.*

**Loris**  
\$8,293  
**Loris Healthcare System**  
*To reimburse the facility \$1 for each day of indigent care provided.*

\$56,942  
*To implement an associate degree program in emergency medical technology.*

**Manning**  
\$5,922  
**Clarendon Memorial Hospital**  
*To reimburse the facility \$1 for each day of indigent care provided.*

**Marion**  
\$14,961  
**Marion County Medical Center**  
*To reimburse the facility \$1 for each day of indigent care provided.*

**Newberry**  
\$6,978  
**Newberry County Memorial Hospital**  
*To reimburse the facility \$1 for each day of indigent care provided.*

**Orangeburg**  
\$34,950  
**The Regional Medical Center of Orangeburg and Calhoun Counties**  
*To reimburse the facility \$1 for each day of indigent care provided.*

**Pickens**  
\$2,800  
**Cannon Memorial Hospital**  
*To reimburse the facility \$1 for each day of indigent care provided.*

**Seneca**  
\$33,669  
**Oconee Memorial Hospital**  
*To reimburse the facility \$1 for each day of indigent care provided.*

**Spartanburg**  
\$64,922  
**Spartanburg Regional Medical Center Foundation**  
*To reimburse the facility \$1 for each day of indigent care provided.*

**Sumter**  
\$30,983  
**Tuomey Healthcare System**  
*To reimburse the facility \$1 for each day of indigent care provided.*

**Union**  
\$10,797  
**Union Hospital District**  
*To reimburse the facility \$1 for each day of indigent care provided.*

**Varnville**  
\$1,499  
**Hampton Regional Medical Center**  
*To reimburse the facility \$1 for each day of indigent care provided.*  
  
*To support the construction of a new hospital.*

**West Columbia**  
\$41,987  
**Lexington Medical Center**  
*To reimburse the facility \$1 for each day of indigent care provided.*  
  
*To establish a maternal and child health center to serve low-income residents in the Midlands.*

**Winnsboro**  
\$1,889  
**Fairfield Memorial Hospital**  
*To reimburse the facility \$1 for each day of indigent care provided.*

## Other

**Washington, D.C.**  
\$100,000  
**Washington Campus Program**  
*To support an educational program on public policy for leaders of the North Carolina Hospital Association and the South Carolina Hospital Association.*

## IMPROVING LIVES



## North Carolina

<b>Asheville</b>	<b>Mission Health</b>
\$296,912	To establish a dental residency program.
\$299,600	To establish the Pediatric Alliance for Children with Special Health Care Needs.
	<b>WNC Health Network</b>
\$1,000,000	To establish a regional health information network.
<b>Boone</b>	<b>Watauga Medical Center</b>
\$250,000	To support the implementation of health information technology.
<b>Brevard</b>	<b>Transylvania Community Hospital</b>
\$200,000	To support the implementation of health information technology.
<b>Burgaw</b>	<b>Pender Memorial Hospital</b>
\$234,003	To support the implementation of health information technology.
<b>Burlington</b>	<b>Alamance Regional Medical Center</b>
\$100,000	To expand the Alamance Medication Assistance Program.
<b>Cary</b>	<b>North Carolina Hospital Foundation</b>
\$121,600	To implement a joint web-based data collection program for North Carolina and South Carolina hospitals.
\$200,000	To establish the Healthy Hospital Initiative, to encourage healthy habits for hospital employees.
<b>Chapel Hill</b>	<b>University of North Carolina at Chapel Hill School of Medicine</b>
\$193,690	To provide case management services to HIV-infected prisoners.
	<b>University of North Carolina Hospitals</b>
\$100,000	To expand a program for hearing-impaired children.
\$135,208	To implement the Healthy Steps Pediatric Residency Initiative.
\$150,445	To implement a geriatric medication management program.
\$154,912	To develop the Early Psychosis Detection and Intervention Program.

## Charlotte

\$232,441

**Charlotte-Mecklenburg Hospital Authority Foundation**

To support the Pediatric Cardiology Program at Carolinas Medical Center's Levine Children's Hospital.

**The Duke Endowment Health Care Division**

To support the evaluation of hospitals participating in the Endowment's Health Information Technology Initiative.

**Hospice & Palliative Care Charlotte Region**

To assist with the construction of a 16-bed hospice facility.

**Presbyterian Hospital Foundation**

To expand a community pharmacy program for the uninsured.

\$50,000

\$150,000

\$200,000

## Clinton

\$120,000

**Sampson Regional Medical Center**

To improve access to health care services for Latinos.

To support the implementation of health information technology.

\$250,000

## Clyde

\$250,000

**Haywood Regional Medical Center**

To support the implementation of health information technology.

## Dunn

\$37,342

**Betsy Johnson Regional Hospital**

To expand the Children's Asthma Management Program.

## Durham

\$143,500

**Duke University Health System**

To establish a palliative care service program.

\$470,000

To expand services for substance abusers.

\$750,000

To support the implementation of health information technology.

## Elizabeth City

\$40,000

**Albemarle Hospital Foundation**

To expand services of a free clinic serving the medically indigent.

## Elizabethtown

\$43,000

**Bladen County Hospital**

To reduce childhood injuries by supporting the HealthWatch Safe Kids Initiative.

## Fayetteville

\$70,000

**Cape Fear Valley Health System**

To expand access to pre- and post-natal services to indigent women.

\$100,000

To establish a Comprehensive Diabetes Management Initiative.

**Southern Regional Area Health Education Center**

To establish a fellowship program in women's health.

\$28,816



<b>Flat Rock</b> \$75,000	<b>Hospice of Henderson County</b> <i>To develop a palliative care program.</i>
<b>Fletcher</b> \$25,000	<b>Park Ridge Hospital</b> <i>To develop a case management program to serve the uninsured.</i>
\$60,000	<i>To develop a palliative care program.</i>
<b>Greensboro</b> \$63,405	<b>Moses H. Cone Memorial Hospital</b> <i>To establish a palliative care fellowship program.</i>
\$73,318	<i>To expand a community health center.</i>
\$101,810	<i>To establish a Sexual Assault Nurse Examiner Certificate Program for Forensic Excellence.</i>
<b>Greenville</b> \$184,346	<b>Pitt County Memorial Hospital</b> <i>To support the Diabetes Fellowship Program.</i>
<b>Hendersonville</b> \$85,000	<b>Henderson County Hospital Corporation</b> <i>To establish a Nurse Navigator position in the Breast Health Center.</i>
<b>Hickory</b> \$155,000	<b>Catawba Valley Medical Center</b> <i>To expand services at Fairgrove Primary Health.</i>
\$254,515	<i>To expand a school nurse program.</i>
<b>High Point</b> \$250,000	<b>High Point Regional Health System</b> <i>To implement an electronic medical records system.</i>
<b>Highlands</b> \$24,000	<b>Highlands-Cashiers Hospital</b> <i>To support the Macon County Comprehensive Health Care Initiative, to identify the greatest health needs in Macon County.</i>
\$250,000	<i>To support the implementation of health information technology.</i>
<b>Kenansville</b> \$200,000	<b>Duplin General Hospital</b> <i>To establish a dental clinic.</i>
<b>Kinston</b> \$40,000	<b>Lenoir Memorial Hospital</b> <i>To establish a Sexual Assault Nurse Examiner Program for Lenoir County.</i>
<b>Laurinburg</b> \$65,000	<b>Scotland Memorial Hospital</b> <i>To establish a free clinic.</i>
\$200,000	<i>To support the implementation of health information technology.</i>
<b>Lenoir</b> \$185,000	<b>Caldwell Memorial Hospital</b> <i>To create a web-based physician portal.</i>
<b>Lexington</b> \$175,000	<b>Lexington Memorial Hospital</b> <i>To expand Davidson Medical Ministries, a free clinic serving the uninsured.</i>

<b>Louisburg</b> \$60,000	<b>Franklin County Volunteers In Medicine Clinic</b> <i>To establish a free clinic in Franklin County.</i>
<b>Lumberton</b> \$150,000	<b>Southeastern Regional Medical Center</b> <i>To assist with the construction of a residential hospice facility.</i>
<b>Mill Spring</b> \$90,000	<b>Pavillon International Treatment and Renewal Center</b> <i>To establish the South Carolina Addiction Fellows Program to train substance abuse treatment professionals.</i>
<b>Monroe</b> \$100,000	<b>Carolinas Medical Center – Union</b> <i>To expand HealthQuest, a medication assistance program.</i>
<b>Morehead City</b> \$250,000	<b>Carteret General Hospital</b> <i>To establish the Optimal Patient Outcomes Initiative, to support disease management.</i>
<b>Morganton</b> \$250,000	<b>Blue Ridge HealthCare System</b> <i>To support the implementation of health information technology.</i>
<b>Murphy</b> \$250,000	<b>Murphy Medical Center</b> <i>To support the implementation of health information technology.</i>
<b>Nags Head</b> \$100,000	<b>Outer Banks Hospital</b> <i>To establish a free clinic in Dare County.</i>



Park Ridge Hospital in Fletcher, N.C., received a \$60,000 grant to develop a palliative care program for terminally ill patients.

<b>New Bern</b> \$25,894	<b>Craven Regional Medical Center Foundation</b> <i>To support a health education and disease prevention program.</i>
<b>Newton</b> \$75,000	<b>Palliative CareCenter &amp; Hospice of Catawba Valley</b> <i>To establish a hospital-based palliative care program.</i>
<b>Pinehurst</b> \$250,000	<b>FirstHealth of the Carolinas</b> <i>To support the implementation of health information technology.</i>
<b>Raleigh</b> \$92,885	<b>Duke Health Raleigh Hospital</b> <i>To establish Wholesome Routines, a school-based nutrition and physical activity program.</i>
\$200,000	<b>Healthy Carolinians</b> <i>To assist with a disease prevention initiative.</i>
\$299,750	<b>North Carolina Department of Health and Human Services Office of Emergency Medical Services</b> <i>To support EMS Performance Improvement Toolkit, to assist EMS providers in evaluating and improving services and patient delivery.</i>
\$65,647	<b>Rex Hospital</b> <i>To establish a palliative care program.</i>
\$83,442 \$135,000	<b>WakeMed</b> <i>To expand the pediatric asthma program.</i> <i>To expand the services of a free clinic.</i>
<b>Roanoke Rapids</b> \$25,000	<b>Halifax Regional Medical Center</b> <i>To support a program coordinator for the Healthy Carolinians Program.</i>
<b>Rocky Mount</b> \$50,000	<b>Health Education Foundation of Eastern North Carolina</b> <i>To develop a regional medication assistance program.</i>
\$200,000	<b>Nash Health Care Systems</b> <i>To expand primary care services at a community health center.</i>
<b>Rutherfordton</b> \$40,000 \$250,000	<b>Rutherford Hospital</b> <i>To establish a free clinic.</i> <i>To support the implementation of health information technology.</i>
<b>Salisbury</b> \$75,000	<b>Rowan Health Services</b> <i>To expand the services of a free clinic.</i>
<b>Sanford</b> \$250,505	<b>Lee County Health Department</b> <i>To establish the Central Carolina Dental Center, to train dental professionals and to provide care to low-income residents.</i>

<b>Shelby</b> \$77,661	<b>Cleveland County HealthCare System</b> <i>To develop overnight respite services at the Life Enrichment Adult Day Health Center.</i>
<b>Southport</b> \$38,511	<b>J. Arthur Doshier Memorial Hospital</b> <i>To expand a free clinic.</i>
<b>Sparta</b> \$195,000	<b>Alleghany Memorial Hospital</b> <i>To support the implementation of health information technology.</i>
<b>Spruce Pine</b> \$50,000	<b>Spruce Pine Hospital</b> <i>To establish the Toe River Access Network to provide health care services to the uninsured.</i>
<b>Tarboro</b> \$134,855	<b>East Carolina Health – Heritage Hospital</b> <i>To establish the Chronic Heart Failure Clinic.</i>
<b>Wadesboro</b> \$118,568	<b>Carolinas-Anson Healthcare</b> <i>To establish a diabetes education and management program.</i>
<b>Whiteville</b> \$150,000	<b>Columbus Regional HealthCare System</b> <i>To build a six-bed hospice facility.</i>
<b>Wilmington</b> \$60,000 \$100,000 \$100,000	<b>New Hanover Regional Medical Center</b> <i>To expand the services of a free clinic.</i> <i>To support a school-based health center.</i> <i>To establish PACE, a program for seniors.</i>
<b>Winston-Salem</b> \$71,829 \$175,000	<b>Forsyth Memorial Hospital</b> <i>To provide case management services to Latino patients with HIV/AIDS.</i> <i>To develop a model preventative cardiovascular care program.</i>
\$280,000	<b>North Carolina Association of Free Clinics</b> <i>To improve local support of free clinics.</i>
<b>\$159,249</b>	<b>Wake Forest University Health Sciences</b> <i>To increase eye examinations for diabetic Medicaid patients.</i>



## South Carolina

<b>Anderson</b> \$43,540 \$200,000	<b>AnMed Health</b> <i>To support dental services in a free clinic.</i> <i>To develop oncology programs.</i>
<b>Bamberg</b> \$250,000	<b>Bamberg County Hospital</b> <i>To support the implementation of health information technology.</i>

<b>Beaufort</b> \$250,000	<b>Beaufort Memorial Hospital</b> <i>To support the implementation of health information technology.</i>	\$166,924	<i>To establish a school-based health center in the Florence County school system.</i>
<b>Charleston</b> \$250,000	<b>Roper St. Francis Foundation</b> <i>To support the implementation of health information technology.</i>	\$206,800	<i>To support the implementation of health information technology.</i>
<b>Chester</b> \$30,000	<b>Good Samaritan Medical Clinic</b> <i>To expand a free clinic.</i>	<b>Georgetown</b> \$406,750	<b>Georgetown Memorial Hospital</b> <i>To establish a community-wide electronic medication records system.</i>
<b>Clinton</b> \$250,000	<b>Laurens County Health Care System</b> <i>To support the implementation of health information technology.</i>	<b>Greenville</b> \$25,000	<b>Bon Secours St. Francis Health System</b> <i>To establish the Taylors Free Medical Clinic.</i>
<b>Columbia</b> \$97,368	<b>Palmetto Health Alliance</b> <i>To establish a disease management program for indigent patients.</i>	\$100,000	<i>To improve access to dental services for low-income patients.</i>
\$225,494	<b>Sisters of Charity Providence Hospitals</b> <i>To expand the Healthy Learners Program, to provide health care services to disadvantaged children.</i>	<b>Greenwood</b> \$250,000	<b>Self Regional Healthcare</b> <i>To support the implementation of health information technology.</i>
\$250,000	<i>To support the implementation of health information technology.</i>	<b>Irmo</b> \$174,024	<b>Lutheran Homes of South Carolina</b> <i>To establish a wellness program for seniors.</i>
\$125,000	<b>South Carolina Hospital Research &amp; Education Foundation</b> <i>To expand the network of programs providing health care to the uninsured in South Carolina.</i>	<b>Lake City</b> \$230,000	<b>Lake City Community Hospital</b> <i>To support the implementation of health information technology.</i>
\$130,380	<i>To assist free clinics in meeting criteria for federal malpractice liability coverage.</i>	<b>Newberry</b> \$50,000	<b>Newberry County Memorial Hospital</b> <i>To establish a free clinic.</i>
\$60,000	<b>University of South Carolina Research and Health Sciences</b> <i>To develop a statewide seniors health care database.</i>	\$250,000	<i>To support the implementation of health information technology.</i>
\$84,498	<i>To integrate health information technology into primary care education and training.</i>	<b>Orangeburg</b> \$66,630	<b>The Regional Medical Center of Orangeburg and Calhoun Counties</b> <i>To establish a Sexual Assault Nurse Examiner Program.</i>
\$379,062	<i>To establish a statewide medical response system for the assessment and treatment of child abuse.</i>	<b>Pickens</b> \$34,115	<b>Cannon Memorial Hospital</b> <i>To implement an injury prevention program in Pickens County schools.</i>
<b>Conway</b> \$200,000	<b>Conway Hospital</b> <i>To expand SharedCare, a program to deliver health care to the uninsured.</i>	\$191,027	<i>To support the implementation of health information technology.</i>
\$245,500	<i>To support the implementation of health information technology.</i>	<b>Seneca</b> \$150,000	<b>Oconee Memorial Hospital</b> <i>To build a residential hospice facility.</i>
<b>Florence</b> \$115,449	<b>McLeod Regional Medical Center of the Pee Dee</b> <i>To support the Dillon County Care for Kids Program.</i>	\$185,314	<i>To meet the needs of children through its Oconee Kids Health Program.</i>
\$150,000	<i>To support the purchase and operation of a mobile breast imaging unit.</i>	\$250,000	<i>To support the implementation of health information technology.</i>
		<b>Sumter</b> \$124,778	<b>Tuomey Healthcare System</b> <i>To support the Lee County Child Health Initiative.</i>
		<b>Union</b> \$124,600	<b>Union Hospital District</b> <i>To improve access to health care for children.</i>
		<b>Winnsboro</b> \$180,000	<b>Fairfield Memorial Hospital</b> <i>To establish CareLINK, a program to deliver health care to the uninsured.</i>



## ADVANCING INNOVATION



## North Carolina

<b>Asheboro</b> \$77,900	<b>Randolph Hospital</b> <i>To establish a childhood obesity program.</i>
<b>Charlotte</b> \$400,000	<b>The Duke Endowment Health Care Division</b> <i>To evaluate Health Sciences South Carolina.</i>
<b>Fayetteville</b> \$208,129	<b>Southern Regional Area Health Education Center</b> <i>To implement evidence-based practices in treating severe mental illness.</i>
<b>Greenville</b> \$144,860	<b>Eastern Area Health Education Center</b> <i>For a Center of Excellence in mental health that will provide training on child and adolescent mental health topics to school nurses, counselors, social workers, psychologists and resource officers.</i>
<b>Pitt County Memorial Hospital</b> \$490,312	<i>To develop the Pediatric Healthy Weight Case Management Program.</i>
<b>High Point</b> \$150,000	<b>High Point Regional Health System</b> <i>To increase access to mental health treatment.</i>
<b>Raleigh</b> \$382,000	<b>North Carolina Foundation for Advanced Health Programs</b> <i>To improve access to basic mental health care.</i>
<b>Rocky Mount</b> \$61,550	<b>Health Education Foundation of Eastern North Carolina</b> <i>To educate primary care physicians about mental health issues.</i>



## South Carolina

<b>Columbia</b> \$4,891,000	<b>Health Sciences South Carolina</b> <i>To establish the South Carolina Center for Health Care Quality and Clinical Effectiveness.</i>
<b>Greenwood</b> \$46,475	<b>Self Regional Healthcare</b> <i>To support Wellness Works for Kids, a child obesity management program.</i>



The Endowment awarded \$4.9 million to Health Sciences South Carolina. The work being done through this statewide collaboration of three universities and the four largest health care systems will transform the way in which health care is delivered throughout South Carolina.

*Fortifying leadership of*

# FAITH COMMUNITIES

**RURAL CHURCH DIVISION** responds to and challenges rural churches as they seek to reach out to and serve their communities, strengthens rural churches through quality facility construction that supports congregational and outreach programs, and rewards retired United Methodist ministers and their families for service in the North Carolina and Western North Carolina conferences.

**\$13.2**  
MILLION

Total Rural Church Grants in 2006

\$ 13,189,269

Investing in Organizations   Improving Lives   Advancing Innovation

91%

3%

6%

**Investing in Organizations**  
*Investing in effective organizations and systems to create lasting resources for greater good.*

\$ 12,035,269

**Improving Lives**  
*Helping improve lives through proven programs and strategies.*

\$ 346,000

**Advancing Innovation**  
*Seeking to encourage, discover and test innovative approaches that strive to outperform existing models.*

\$ 808,000

## INVESTING IN ORGANIZATIONS



## North Carolina

<b>Advance</b> \$26,000 \$80,000	<b>Hillsdale United Methodist Church</b> <i>To establish a full-day child care ministry.</i> <i>To build a church complex, including a sanctuary, fellowship hall and education building.</i>
<b>Albemarle</b> \$25,000	<b>Albemarle District, Western North Carolina Conference, United Methodist Church</b> <i>To support a Latino/Hispanic ministry.</i>
<b>Albertson</b> \$16,000 \$25,000	<b>Woodland United Methodist Church</b> <i>To update the preschool playground.</i> <i>To expand the preschool and child care programs.</i>
<b>Asheboro</b> \$30,000 \$40,000	<b>Flag Springs United Methodist Church</b> <i>To establish a child care facility.</i> <i>To assist with the construction of a new sanctuary, classrooms and fellowship hall.</i>
<b>Aulander</b> \$21,000 \$27,000	<b>All God's Children United Methodist Church</b> <i>To create a nutritional and emotional wellness program for the elderly.</i> <i>To create programs that promote and foster leadership skills in children.</i>
<b>Aurora</b> \$20,000	<b>Aurora United Methodist Church</b> <i>To establish Footprints Teen Center, an educational and recreational program for Aurora teens.</i>
<b>Bailey</b> \$40,000 \$40,000	<b>Bailey United Methodist Church</b> <i>To renovate the fellowship hall.</i> <b>Pleasant Grove United Methodist Church</b> <i>To renovate the sanctuary and classrooms.</i>
<b>Belhaven</b> \$18,200	<b>Bethany United Methodist Church</b> <i>To renovate the sanctuary floor.</i>
<b>Biscoe</b> \$15,000	<b>Page Memorial United Methodist Church</b> <i>To create an administrative position for the crisis and social service assistance program.</i>
<b>Bryson City</b> \$13,500	<b>Bryson City United Methodist Church</b> <i>To establish a Christian-based parent/youth discussion program that builds self-esteem.</i>

## Burlington

\$13,750

\$15,000

\$50,000

**Burlington District, North Carolina Conference, United Methodist Church***To establish a multi-church senior ministry.**To establish a Christian educator internship position for the District.**To increase understanding of rural issues in a changing environment.*

## Cashiers

\$40,000

**Cashiers United Methodist Church***To establish a free and/or affordable dental clinic for the working poor in the Cashiers area.*

## Catawba

\$80,000

**Concord United Methodist Church***To build a fellowship hall.*

## Cedar Grove

\$40,000

**Cedar Grove United Methodist Church***To create a community garden to teach land stewardship.*

## Chapel Hill

\$20,000

**Evergreen United Methodist Church***To expand the food pantry.***Merritts Chapel United Methodist Church**

\$16,000

*To establish an after-school program.*

*All God's Children United Methodist Church in Aulander, N.C., was awarded \$21,000 to create a nutritional and emotional wellness program for the elderly.*



Charlotte	<b>Charlotte District, Western North Carolina Conference, United Methodist Church</b> <i>To support a Latino/Hispanic ministry.</i>	Columbus	<b>Columbus United Methodist Church</b> <i>To renovate and expand the sanctuary.</i>
\$25,000		Concord	<b>Salisbury District, Western North Carolina Conference, United Methodist Church</b> <i>To support a Latino/Hispanic ministry program.</i>
\$15,000	<b>The Duke Endowment Rural Church Division</b> <i>To sponsor a conference on hunger ministries.</i>	Connelly Springs	<b>Shady Grove United Methodist Church</b> <i>To renovate the sanctuary and classrooms.</i>
\$40,000	<i>To sponsor a conference on building green, creating environmentally friendly churches and buildings.</i>	Conway	<b>Zion United Methodist Church</b> <i>To install a vertical lift to make the facility accessible.</i>
\$100,000	<i>To assist churches in the North Carolina Conference with implementing Safe Sanctuaries, a program to reduce the risk of child abuse.</i>	Crumpler	<b>Nathan's Creek United Methodist Church</b> <i>To build a kitchen and accessible restrooms and to renovate classrooms.</i>
\$125,000	<i>To create a book that will document the history of rural United Methodist church buildings in North Carolina.</i>	Currituck	<b>Pilmoor Memorial United Methodist Church</b> <i>To expand and relocate the child care program.</i>
\$20,000	<b>Western North Carolina Conference, United Methodist Church</b> <i>To provide leadership training to clergy and laity through the Town and County Committee of the Western North Carolina Conference.</i>	\$80,000	<i>To renovate classrooms.</i>
\$20,000	<i>For outreach to the Latino/Hispanic community and to support Hand in Hand, a children's program to connect churches and schools.</i>	Denver	<b>Denver United Methodist Church</b> <i>To build a family life center.</i>
\$30,000	<i>To support a program to raise awareness of farmworkers' issues.</i>	\$10,000	<b>Salem United Methodist Church</b> <i>To expand a summer youth program.</i>
\$37,500	<i>To support the DISCIPLE Bible Study Program.</i>	\$75,000	<i>To expand Interfaith Care Links, a program that assists rural congregations in creating and maintaining care teams for the elderly, sick and disabled.</i>
\$40,000	<i>To assess and respond to the needs of rural United Methodist churches in the area of conflict mediation.</i>	St. James United Methodist Church	<i>To establish a food pantry.</i>
\$100,000	<i>To assist churches with construction planning to make their buildings accessible.</i>	Duck	<b>Duck United Methodist Church</b> <i>To expand Food for Thought, a food ministry for low-income children.</i>
\$1,254,300	<i>To provide pensions to retired ministers and the widows and dependent children of deceased ministers.</i>		
\$40,000	<b>Zoar United Methodist Church</b> <i>To assist with the construction of a family life center.</i>		
Cherryville	<b>Bethlehem United Methodist Church</b> <i>To assist with the construction of a fellowship hall and classrooms.</i>		
\$40,000			
Claremont	<b>Bethlehem United Methodist Church</b> <i>For a child care center.</i>		
\$30,000			
Clayton	<b>Christ Community United Methodist Church</b> <i>To establish a Latino/Hispanic ministry program.</i>		
\$20,000			
Clemmons	<b>Centenary United Methodist Church</b> <i>To establish an after-school program.</i>		
\$20,000			
Climax	<b>Bethlehem United Methodist Church</b> <i>To support a child care program.</i>		
\$18,000			

<b>Durham</b>	<b>Duke University Divinity School</b>
\$3,900	<i>To provide scholarships for students attending the Duke Youth Academy for Christian Formation.</i>
\$50,000	<i>To create a clergy health program for rural United Methodist pastors.</i>
\$92,000	<i>To support the Director of Field Education and to provide practical experience for Divinity students in rural settings.</i>
\$100,000	<i>To support a course of study for Latino/Hispanic students.</i>
\$200,000	<i>To support continuing education events.</i>
\$200,000	<i>To support a Congregational Nursing and Health Ministries continuing education program.</i>
\$984,000	<i>To provide scholarships for the 2006 Summer Assistant Pastors Program.</i>
\$1,226,200	<i>To provide scholarships to the 2007 Student Pastors and Assistant Pastors Programs.</i>
	<b>Durham District, North Carolina Conference, United Methodist Church</b>
\$30,000	<i>To support a Latino/Hispanic ministry.</i>
	<b>Pleasant Green United Methodist Church</b>
\$20,000	<i>To expand the after-school and summer programs.</i>
\$25,000	<i>To support a health and wholeness ministry program.</i>
<b>Elizabethtown</b>	<b>Wesley's Chapel United Methodist Church</b>
\$20,000	<i>For transportation for the after-school program.</i>
	<b>Windsor United Methodist Church</b>
\$20,000	<i>To support a child care program.</i>
<b>Elkin</b>	<b>White Rock United Methodist Church</b>
\$35,000	<i>To renovate the fellowship hall.</i>
<b>Elm City</b>	<b>Elm City United Methodist Church</b>
\$15,000	<i>To assist with the construction of a playground for the church and community.</i>

<b>Faison</b>	<b>Faison United Methodist Church</b>
\$20,000	<i>To assist with the construction of a playground.</i>
\$40,000	<i>To establish a parish nurse program.</i>
<b>Fayetteville</b>	<b>Salem United Methodist Church</b>
\$30,000	<i>To support an after-school program.</i>
\$40,000	<i>To renovate the family life center.</i>
<b>Forest City</b>	<b>Tanner's Grove United Methodist Church</b>
\$10,000	<i>To support mentoring, parent training and board development programs.</i>
<b>Franklinville</b>	<b>Grays Chapel United Methodist Church</b>
\$7,000	<i>To support an after-school program.</i>
\$10,000	<i>To support the creation of a community worship service.</i>
<b>Gastonia</b>	<b>Gastonia District, Western North Carolina Conference, United Methodist Church</b>
\$15,000	<i>To establish a Latino/Hispanic ministry program.</i>
\$30,000	<i>To support a food ministry for the elderly.</i>
<b>Germantown</b>	<b>Saint Mark United Methodist Church</b>
\$10,000	<i>To build a playground for the church and community.</i>
<b>Gold Hill</b>	<b>Liberty United Methodist Church</b>
\$8,000	<i>To improve facilities for the preschool program.</i>
<b>Goldsboro</b>	<b>Goldsboro District, North Carolina Conference, United Methodist Church</b>
\$20,000	<i>To establish an older adult ministry that provides health screenings and planned social activities.</i>
\$40,000	<i>To support a mobile medical unit.</i>
\$60,000	<i>To support a District-wide health program.</i>
\$40,000	<b>Salem United Methodist Church</b>
	<i>To renovate the fellowship hall.</i>
<b>Grandy</b>	<b>Mount Zion United Methodist Church</b>
\$20,000	<i>To support a 10-week, all-day summer camp.</i>
\$25,000	<i>To support a child care program.</i>
<b>Greensboro</b>	<b>Center United Methodist Church</b>
\$23,000	<i>To upgrade the playground and enhance the child care program.</i>
\$32,000	<i>To enhance Companions in Christ, an elder ministry program.</i>
\$40,000	<b>Morehead United Methodist Church</b>
	<i>To renovate the fellowship hall.</i>
\$40,000	<b>Mount Pleasant United Methodist Church</b>
	<i>To enhance the child care program.</i>

<b>Greenville</b>	<b>Greenville District, North Carolina Conference, United Methodist Church</b>	<b>Hillsborough</b>	<b>New Sharon United Methodist Church</b>
\$21,000	To support a Latino/Hispanic ministry.	\$32,000	To support isolated seniors and their caregivers.
\$24,000	To support a merged parish during the transition from eight churches to one.	<b>Hookerton</b>	<b>Hookerton United Methodist Church</b>
\$24,000	To establish and manage food pantries in Robersonville and Hamilton.	\$40,000	To renovate the sanctuary.
<b>Halifax</b>	<b>Halifax United Methodist Church</b>	<b>Huntersville</b>	<b>Assurance United Methodist Church</b>
\$40,000	To assist with the construction of a fellowship hall, kitchen and classrooms.	\$40,000	To assist with the construction of an education building.
<b>Hatteras</b>	<b>Buxton United Methodist Church</b>	<b>Kannapolis</b>	<b>Unity United Methodist Church</b>
\$15,000	To enhance the existing preschool program.	\$7,000	To assist with the construction of an enclosed playground.
	<b>Hatteras United Methodist Church</b>	\$30,000	To support a meal delivery program for the elderly.
\$15,200	To assist with a respite care program for adults caring for aged loved ones.	<b>King</b>	<b>Chestnut Grove United Methodist Church</b>
\$80,000	To restore the sanctuary floor.	\$13,000	To support child care and summer programs.
<b>Hayesville</b>	<b>Hinton Rural Life Center</b>	<b>Kings Mountain</b>	<b>Tucker's Grove United Methodist Church</b>
\$5,000	To build a safe, healthy and drug-free community through the Partnership for a Drug-Free Clay County Program.	\$40,000	To assist with the construction of a family life center.
\$20,000	To provide rural church consultation and planning.	<b>Kinston</b>	<b>Sharon United Methodist Church</b>
\$22,000	To support families moving toward self-sufficiency.	\$20,000	To establish a child care program.
	<b>Oak Forest United Methodist Church</b>	\$40,000	To assist with the construction of a new church.
\$40,000	To assist with the construction of a new sanctuary.	\$45,000	To establish an after-school program with a focus on nutrition and exercise.
<b>Henderson</b>	<b>Cokesbury United Methodist Church</b>	<b>Lake Junaluska</b>	<b>Intentional Growth Center</b>
\$80,000	To build a fellowship hall.	\$10,000	To provide scholarships for rural United Methodist pastors for professional development.
<b>Hertford</b>	<b>Hertford United Methodist Church</b>	\$10,000	To provide scholarships for Confirmation Retreats where young parishioners broaden their understanding of the church.
\$80,000	To renovate the sanctuary and fellowship hall.	\$7,500	<b>Waynesville District, Western North Carolina Conference, United Methodist Church</b>
<b>Hickory</b>	<b>Christ United Methodist Church</b>	\$10,000	To renovate and expand a group home for the homeless.
\$30,000	To provide transportation for a child care program.	\$12,000	For consultants to help with renewing and revitalizing rural churches in the District.
\$40,000	To assist with the construction of a gym with classrooms.	\$25,000	To create a Christian Education Team for the District.
<b>High Point</b>	<b>Fairfield United Methodist Church</b>	\$50,000	To establish a Latino/Hispanic ministry program.
\$25,000	To provide transportation for a child care program.		To support persons directly affected by flooding and landslides due to hurricanes in 2004.
		<b>Lawndale</b>	<b>Oak Grove United Methodist Church</b>
		\$11,000	To support a youth fellowship program.
		<b>Leasburg</b>	<b>Leasburg United Methodist Church</b>
		\$8,000	To support the New Horizon's elder program.
		<b>Lemon Springs</b>	<b>McQueen Chapel United Methodist Church</b>
		\$40,000	To assist with the construction of a multipurpose building.

<b>Lenoir</b> \$35,000	<b>Harper's Charge of the United Methodist Church</b> <i>To establish a program that educates and encourages healthy lifestyles.</i>	<b>Mooreville</b> \$15,000	<b>Oak Grove United Methodist Church</b> <i>To support a Latino/Hispanic ministry.</i>
<b>Lexington</b> \$30,000	<b>Midway United Methodist Church</b> <i>To enhance the existing preschool area.</i>	\$80,000	<b>Rocky Mount United Methodist Church</b> <i>To build a fellowship hall.</i>
\$13,000	<b>Mount Carmel United Methodist Church</b> <i>To establish an after-school program.</i>	\$15,000	<b>Triplett United Methodist Church</b> <i>To establish a Latino/Hispanic ministry with the Mooreville Cluster.</i>
\$20,000	<b>Reeds United Methodist Church</b> <i>To support an after-school tutoring and youth program.</i>	\$34,000	<i>To enhance the after-school program.</i>
<b>Liberty</b> \$30,000	<b>Liberty Grove United Methodist Church</b> <i>To support a church-based nurse for the congregation and area pastors.</i>	<b>Morganton</b> \$12,000	<b>Oak Hill United Methodist Church</b> <i>To assist with the construction of a playground.</i>
<b>Lincolnton</b> \$20,000	<b>Landers Chapel United Methodist Church</b> <i>To support Cornerstone Christian Center, a safe shelter for men to combat addiction.</i>	<b>Mount Mourne</b> \$30,000	<b>Fair View United Methodist Church</b> <i>To support community youth outreach ministries.</i>
\$50,000	<b>McKendree United Methodist Church</b> <i>To renovate the education building.</i>	<b>Moyock</b> \$20,000	<b>Moyock United Methodist Church</b> <i>To support a summer day camp ministry.</i>
<b>Lumber Bridge</b> \$25,000	<b>Sandy Grove United Methodist Church</b> <i>To improve the child care program.</i>	\$80,000	<i>To support the before- and after-school, preschool and child care programs.</i>
<b>Lumberton</b> \$20,000	<b>Regan United Methodist Church</b> <i>To establish a Home Store that will provide low-priced, used items with revenues supporting Roberson County Church and Community Center.</i>	<b>New Bern</b> \$25,000	<b>New Bern District, North Carolina Conference, United Methodist Church</b> <i>To establish a Latino/Hispanic ministry.</i>
<b>Madison</b> \$8,000	<b>Bethesda United Methodist Church</b> <i>To expand the after-school program.</i>	<b>New London</b> \$40,000	<b>Chandler's Grove United Methodist Church</b> <i>To renovate the sanctuary.</i>
<b>Maggie Valley</b> \$15,000	<b>Maggie Valley United Methodist Church</b> <i>To improve the child care program.</i>	<b>Newport</b> \$80,000	<b>Broad Creek United Methodist Church</b> <i>To build a sanctuary.</i>
<b>Mars Hill</b> \$12,000	<b>Bright Hope Laurel United Methodist Church</b> <i>To assist with the construction of a playground.</i>	<b>Newton</b> \$40,000	<b>May's Chapel United Methodist Church</b> <i>To renovate classrooms and restrooms.</i>
<b>Mebane</b> \$29,000	<b>Carr United Methodist Church</b> <i>To assist with the construction of accessible restrooms.</i>	\$40,050	<b>Plateau United Methodist Church</b> <i>To renovate the sanctuary.</i>
<b>Misenheimer</b> \$3,000	<b>Wesley Chapel United Methodist Church</b> <i>To improve the preschool program.</i>	<b>Norlina</b> \$19,500	<b>Norlina United Methodist Church</b> <i>For building improvements to the child care area.</i>
<b>Mocksville</b> \$15,000	<b>Cornatzer United Methodist Church</b> <i>To support a summer program for children.</i>	<b>North Wilkesboro</b> \$18,000	<b>North Wilkesboro District, Western North Carolina Conference, United Methodist Church</b> <i>To support ministers attending seminars at the Rural Economic Development Institute.</i>
		\$25,000	<i>To support the youth ministry.</i>
		\$63,500	<i>To assist with the construction of affordable housing for low-income, rural families.</i>
		<b>Oak Ridge</b> \$5,000	<b>Bethel United Methodist Church</b> <i>To assist with the construction of a playground.</i>
		<b>Olivia</b> \$50,000	<b>Solid Rock United Methodist Church</b> <i>To establish a second child care campus.</i>
		\$80,000	<i>To support child care and preschool programs including out-of-school care.</i>



<b>Oriental</b> \$35,000	<b>Oriental United Methodist Church</b> <i>To expand an older adult program.</i>	\$50,000	<i>To assist the Rural Advancement Foundation Inc. in educating churches about the challenges and opportunities of rural ministry.</i>
<b>Oxford</b> \$80,000	<b>Stovall United Methodist Church</b> <i>To build a sanctuary.</i>	\$50,000	<i>To support Living the Word, a leadership training program.</i>
<b>Peachland</b> \$15,000	<b>Hopewell United Methodist Church</b> <i>To renovate the recreational facility.</i>	\$70,000	<i>To assist Society of St. Anthony in aiding church hunger programs.</i>
<b>Pembroke</b> \$30,000	<b>Hickory Grove United Methodist Church</b> <i>To support outreach ministries within the Native American community.</i>	\$100,000	<i>To assist churches with construction planning to make their buildings accessible.</i>
	<b>Rockingham District Cooperative Ministry</b> <i>For a coordinator for the Rockingham District Native American Cooperative Ministry.</i>	\$155,000	<i>To support local Habitat for Humanity projects.</i>
\$25,000		\$799,691	<i>To provide pensions to retired ministers and the widows and dependent children of deceased ministers.</i>
	<b>Sandy Plains United Methodist Church</b> <i>To improve the child care program.</i>	<b>Randleman</b> \$7,000	<b>McCrary Chapel United Methodist Church</b> <i>To establish an after-school tutoring program.</i>
\$18,000		<b>Robbins</b> \$3,000	<b>High Falls United Methodist Church</b> <i>To establish and operate a food pantry.</i>
<b>Pink Hill</b> \$35,500	<b>Wesley Chapel United Methodist Church</b> <i>To renovate the narthex and sanctuary.</i>	<b>Robbinsville</b> \$40,000	<b>Robbinsville United Methodist Church</b> <i>To renovate the fellowship hall and kitchen.</i>
<b>Raleigh</b> \$15,000	<b>North Carolina Conference, United Methodist Church</b> <i>To provide consultation services for the development and program needs of rural United Methodist churches.</i>	<b>Rocky Mount</b> \$20,000	<b>Rocky Mount District, North Carolina Conference, United Methodist Church</b> <i>To support a Latino/Hispanic ministry.</i>
\$15,000	<i>To provide rural conference churches with video-based Bible study courses.</i>	<b>Rose Hill</b> \$8,400	<b>Rose Hill United Methodist Church</b> <i>To support the Church's transportation needs.</i>
\$18,000	<i>For a consultant to evaluate child care programs in rural churches.</i>	<b>Rougemont</b> \$40,000	<b>Rougemont United Methodist Charge</b> <i>To support an outreach ministry for the homeless.</i>
\$20,000	<i>To provide leadership training to clergy and laity.</i>	<b>Rutherford College</b> \$3,000	<b>Abernethy Memorial United Methodist Church</b> <i>To support a summer youth program.</i>
\$20,000	<i>For consultants to help with development needs.</i>	\$6,500	<i>To support a food pantry.</i>
\$30,000	<i>To support Neighbor to Neighbor, a program using volunteers to repair homes.</i>	<b>Sanford</b> \$25,000	<b>Sanford District, North Carolina Conference, United Methodist Church</b> <i>To establish a Latino/Hispanic ministry.</i>
\$30,000	<i>To support seminars on planned giving for United Methodist church leaders.</i>	<b>Saxapahaw</b> \$15,000	<b>Saxapahaw United Methodist Church</b> <i>To establish a thrift store.</i>
\$35,000	<i>To establish the position of Christian Educator for African American churches.</i>	\$30,000	<i>To create an after-school program for middle school students.</i>
\$35,500	<i>To provide information technology upgrades to support REACH, a program to assist rural United Methodist churches with emergency preparedness.</i>	<b>Shallotte</b> \$15,000	<b>Camp United Methodist Church</b> <i>To expand the Meals on Wheels Program.</i>
\$50,000	<i>To strengthen the office of ethnic minority churches in the North Carolina Conference.</i>	<b>Sherrills Ford</b> \$40,000	<b>Hopewell United Methodist Church</b> <i>To assist with the construction of an education building.</i>
\$50,000	<i>To expand the Latino/Hispanic ministry within the North Carolina Conference.</i>	\$4,000	<b>Mount Pleasant United Methodist Church</b> <i>To support a community youth center.</i>

<b>Siler City</b> \$40,000	<b>Piney Grove United Methodist Church</b> <i>To assist with the construction of a fellowship building.</i>
<b>Smithfield</b> \$47,000	<b>Sanders Chapel United Methodist Church</b> <i>To assist with the construction of accessible restrooms and to pave the parking lot.</i>
<b>Snow Hill</b> \$25,000	<b>Calvary Memorial United Methodist Church</b> <i>To provide a mobile computer training lab and technology training for low-income citizens.</i>
<b>Southport</b> \$40,000	<b>Old Dock United Methodist Church</b> <i>To assist with the construction of a fellowship hall.</i>
<b>Stanfield</b> \$40,000	<b>Love's Grove United Methodist Church</b> <i>To build a Christian education center.</i>
<b>State Road</b> \$15,000	<b>Grassy Creek United Methodist Church</b> <i>To support a Latino/Hispanic ministry and to support a lay missionary.</i>
<b>Statesville</b> \$10,000 \$21,000	<b>New Salem United Methodist Church</b> <i>To improve the recreational facilities.</i> <i>To provide transportation for the child care program.</i>
<b>Stokesdale</b> \$30,000 \$40,000	<b>Flat Rock United Methodist Church</b> <i>To establish an after-school tutoring program.</i> <b>Gideon Grove United Methodist Church</b> <i>To expand and renovate the sanctuary and fellowship hall.</i>
<b>Stoneville</b> \$8,000	<b>Vida Nueva United Methodist Church</b> <i>To establish a summer program for Latino children and families.</i>
<b>Stonewall</b> \$24,000	<b>Stonewall United Methodist Church</b> <i>To renovate classrooms and the sanctuary.</i>
<b>Stony Point</b> \$5,000	<b>Stony Point United Methodist Church</b> <i>To support programs focusing on children and teens.</i>
<b>Summerfield</b> \$2,800	<b>Glencoe United Methodist Church</b> <i>To support community sports programs and the maintenance of an activity field.</i>
<b>Sunset Beach</b> \$20,000 \$32,000 \$80,000	<b>Seaside United Methodist Church</b> <i>To support a preschool program.</i> <i>To expand the food pantry.</i> <i>To build a sanctuary and renovate the fellowship hall.</i>

<b>Surf City</b> \$40,000	<b>Faith Harbor United Methodist Church</b> <i>To assist with the construction of a new church.</i>
<b>Thomasville</b> \$20,000 \$18,000	<b>Mount Pleasant United Methodist Church</b> <i>To support an after-school and summer day camp program.</i> <b>Pleasant Hill United Methodist Church</b> <i>To support a child care program.</i>
<b>Trinity</b> \$30,000	<b>Hopewell United Methodist Church</b> <i>To build a new playground, to renovate the existing playground and to enhance the preschool program.</i>
<b>Vale</b> \$40,000	<b>Palm Tree United Methodist Church</b> <i>To renovate the education building.</i>
<b>Vilas</b> \$30,000	<b>Henson's Chapel United Methodist Church</b> <i>To support Parent to Parent Family Support Network of the High Country, a program that serves families with special-needs children.</i>



Piney Grove United Methodist Church in Siler City, N.C., received a \$40,000 grant to build a new fellowship building, which will provide the community with a meeting place for fellowship, Christian education and community events.

<b>Warrensville</b> \$30,000	<b>Clifton United Methodist Church</b> <i>To expand the food ministry program.</i>	<b>Other</b>	
<b>Warrenton</b> \$40,000	<b>Shady Grove United Methodist Church</b> <i>To assist with the construction of a fellowship hall.</i>	<b>Norwalk, Conn.</b> \$2,000	<b>Faith and Form Magazine</b> <i>To provide a subscription to Faith and Form magazine to rural United Methodist churches in North Carolina.</i>
\$40,000	<b>Wesley Memorial United Methodist Church</b> <i>To build an accessible ramp.</i>		
<b>Waxhaw</b> \$18,000	<b>Bethlehem United Methodist Church</b> <i>To establish English as a Second Language classes and to form a Latino/Hispanic ministry.</i>		
\$20,000	<i>To support a child care program.</i>		
\$5,000	<b>Union – Pleasant Grove United Methodist Charge</b> <i>To build a playground for the church and community.</i>		
<b>West End</b> \$60,128	<b>Little River United Methodist Church</b> <i>To build a multipurpose center.</i>		
<b>West Jefferson</b> \$40,500	<b>Bethany United Methodist Church</b> <i>To renovate the church office.</i>		
\$40,000	<b>West Jefferson United Methodist Church</b> <i>To renovate the fellowship hall and classrooms.</i>		
<b>Wilmington</b> \$25,000	<b>Wilmington District, North Carolina Conference, United Methodist Church</b> <i>To create a program to support Latino/Hispanic assimilation within the community and churches.</i>		
<b>Wilson</b> \$40,000	<b>Evansdale United Methodist Church</b> <i>To assist with the construction of a fellowship hall with classrooms.</i>		
<b>Winston-Salem</b> \$15,000	<b>Oak Forest United Methodist Church</b> <i>To support outdoor recreational facilities.</i>		
\$26,000	<i>To expand the after-school program.</i>		
\$40,000	<i>To assist with the construction of a family life center.</i>		
\$20,000	<b>Winston-Salem District, Western North Carolina Conference, United Methodist Church</b> <i>To expand the Latino/Hispanic ministry into rural communities.</i>		
<b>Woodleaf</b> \$10,000	<b>South River United Methodist Church</b> <i>To establish a food pantry.</i>		
<b>Yadkinville</b> \$40,000	<b>Center United Methodist Church</b> <i>To assist with the construction of a fellowship hall with classrooms.</i>		

## IMPROVING LIVES



## North Carolina

<b>Albemarle</b>	<b>Albemarle District, Western North Carolina Conference, United Methodist Church</b>
\$40,000	<i>To provide transitional housing for homeless families.</i>
<b>Hayesville</b>	<b>Hinton Rural Life Center</b>
\$100,000	<i>To establish an affordable housing program.</i>
<b>Lake Junaluska</b>	<b>Waynesville District, Western North Carolina Conference, United Methodist Church</b>
\$50,000	<i>To assist with the construction of affordable housing for low-income residents.</i>
\$75,000	<i>To assist with the construction of affordable housing for the elderly, with consideration for retired United Methodist clergy.</i>
<b>Mocksville</b>	<b>Dulin United Methodist Church</b>
\$25,000	<i>To assist with the construction of affordable housing.</i>
<b>Statesville</b>	<b>Statesville District, Western North Carolina Conference, United Methodist Church</b>
\$56,000	<i>To assist with the construction of affordable housing for low-income, rural families.</i>



The Rural Church Division awarded more than \$250,000 to support affordable housing programs in rural communities. The Stantons were able to purchase their new home because of one such program at Dulin United Methodist Church in Mocksville, N.C.

## ADVANCING INNOVATION



## North Carolina

<b>Durham</b>	<b>Duke University Divinity School</b>
\$808,000	<i>For Thriving Rural Communities, a program addressing community challenges and cultivating leadership among clergy.</i>

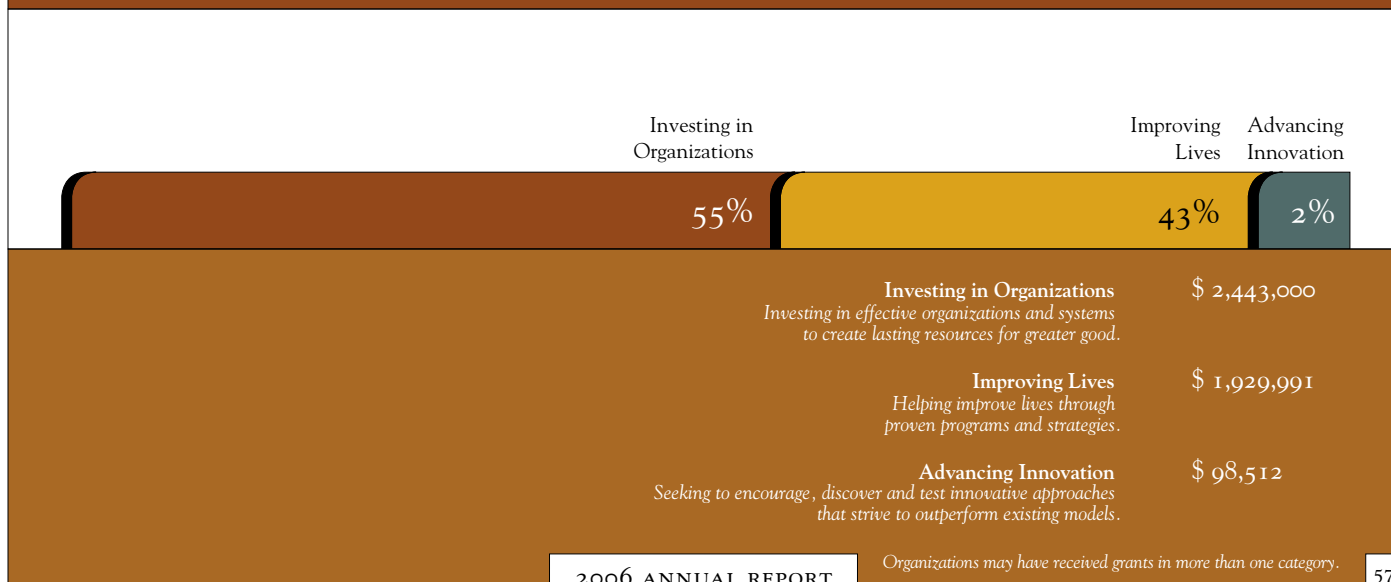


*Improving lives and*

# COMMUNITIES

**COLLABORATIVE** grants are joint efforts by some or all of the Endowment's program divisions.

**\$ 4.5**  
MILLION  
Total Collaborative Grants in 2006 \$ 4,471,503



## INVESTING IN ORGANIZATIONS



## North Carolina

<b>Asheville</b> \$60,000	<b>WNC Partners for Nonprofit Success</b> <i>To create a learning community that provides high quality, state-of-the-art programming and resources to nonprofit organizations across Western North Carolina.</i>
<b>Barium Springs</b> \$200,000	<b>Barium Springs Home for Children</b> <i>To modernize the child development center and to provide training to neighboring centers.</i>
<b>Charlotte</b> \$7,500	<b>Public Library of Charlotte &amp; Mecklenburg County</b> <i>To support the Foundation Center Cooperating Collection.</i>
\$12,500	<b>The Duke Endowment</b> <i>To enhance information technology for area nonprofit organizations.</i>
\$1,000,000	<b>The Lynnwood Foundation</b> <i>To support The Duke Mansion and The Lee Institute.</i>
<b>Durham</b> \$370,000	<b>Duke University</b> <i>To support the renovation of the Aeolian organ in Duke Chapel.</i>
\$8,200	<b>Duke University Divinity School</b> <i>To place a student assistant at Methodist Home for Children during the summer of 2007. (a collaboration between the Child Care and Rural Church Divisions)</i>
<b>Linville</b> \$600,000	<b>Charles A. Cannon Jr. Memorial Hospital</b> <i>To build a YMCA in Avery County. (a collaboration between the Child Care and Health Care Divisions)</i>
<b>Raleigh</b> \$10,000	<b>N.C. Center for Nonprofits</b> <i>To support nonprofit organizations in North Carolina.</i>



## South Carolina

<b>Columbia</b> \$7,500	<b>South Carolina Association of Nonprofit Organizations</b> <i>To support nonprofit organizations in South Carolina.</i>
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## Others

<b>Multiple States</b> \$112,300	<i>To support philanthropic advocacy organizations and affinity groups.</i>
<b>Washington, D.C.</b> \$55,000	<b>Zero to Three – National Center for Infants, Toddlers, and Families</b> <i>To provide scholarships for two early childhood professionals, one from North Carolina and one from South Carolina, to participate in a leadership program. (a collaboration between the Child Care and Health Care Divisions)</i>



Early childhood professionals from North Carolina and South Carolina are participating in a leadership program through Zero to Three – National Center for Infants, Toddlers and Families as a result of a \$55,000 Endowment grant. At the end of the two-year program, participants will develop action plans for early intervention in their own communities.

## IMPROVING LIVES



## North Carolina

<b>Asheboro</b> \$65,000	<b>Randolph Hospital</b> <i>To promote work force development.</i>
<b>Burgaw</b> \$25,000	<b>Pender Memorial Hospital</b> <i>To support local food producers.</i>
<b>Chapel Hill</b> \$233,700	<b>University of North Carolina at Chapel Hill School of Medicine</b> <i>To support the North Carolina Child Treatment Program for sexually abused children in northeastern North Carolina. (a collaboration between the Child Care and Health Care Divisions)</i>
<b>Charlotte</b> \$147,791	<b>The Duke Endowment Program for the Rural Carolinas</b> <i>To manage the Program for the Rural Carolinas.</i>
<b>Danbury</b> \$65,000	<b>Snow Hill United Methodist Church</b> <i>To market home-grown foods to boost the local economy.</i>
<b>Durham</b> \$540,000	<b>Duke University Divinity School</b> <i>To support the Caring for Communities Program in understanding and exploring the relationship between spirituality and good health. (a collaboration between the Health Care and Rural Church Divisions)</i>
<b>Greenville</b> \$65,000	<b>Greenville District, North Carolina Conference, United Methodist Church</b> <i>To support home ownership.</i>
<b>Hayesville</b> \$65,000	<b>Hinton Rural Life Center</b> <i>To train farmers and crafts people in marketing and business development.</i>
<b>Henderson</b> \$25,000	<b>Maria Parham Hospital Association</b> <i>To expand affordable housing programs.</i>
<b>Hildebran</b> \$65,000	<b>Hildebran United Methodist Church</b> <i>To plan an economic summit and to provide outreach to the Hmong community.</i>
<b>Jacksonville</b> \$65,000	<b>Onslow County Hospital Authority</b> <i>To support home ownership.</i>

**Marshall**  
\$25,000

**Hot Springs Health Program**  
*To provide guidance and leadership to small-town entrepreneurs.*

**Morganton**  
\$298,500

**Appalachian Family Innovations**  
*To expand in-home visiting services to families in need of support. (a collaboration between the Child Care and Health Care Divisions)*

**North Wilkesboro**  
\$65,000

**North Wilkesboro District, Western North Carolina Conference, United Methodist Church**  
*To increase tourism in Ashe, Alleghany and Wilkes counties.*

**Whiteville**  
\$65,000

**Columbus Regional HealthCare System**  
*To expand tourism and business development.*



## South Carolina

**Fairfax**  
\$25,000

**Allendale County Hospital**  
*To increase small business development through education.*

**St. George**  
\$65,000

**Shady Grove United Methodist Church**  
*To provide basic skills training and a certificate program for nursing assistants.*

**Walterboro**  
\$25,000

**Isaiah United Methodist Church**  
*To establish a small business support center.*

## ADVANCING INNOVATION



## North Carolina

**Chapel Hill**  
\$98,512

**University of North Carolina at Chapel Hill**  
*To integrate family support into child day care settings in Beaufort and Lenoir counties. (a collaboration between the Child Care and Health Care Divisions)*

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## GRANT GUIDELINES

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James Buchanan Duke established The Duke Endowment by the Indenture of Trust on December 11, 1924, in which he directed that grants be made in the following four areas in the Carolinas: child care, education, health care and rural United Methodist Churches. The Trustees will consider proposals from the following institutions and agencies in North Carolina and South Carolina only:

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### **Child Care**, in North Carolina and South Carolina

*Accredited licensed residential children's homes*  
*Accredited adoption placement agencies*  
*Accredited child advocacy centers*  
*Prevent Child Abuse N.C. and S.C. (and their local affiliates)*  
*Big Brothers Big Sisters agencies*  
*Public sector child welfare agencies (under certain circumstances)*

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### **Education**, exclusively to

*Davidson College (Davidson, N.C.)*  
*Duke University (Durham, N.C.)*  
*Furman University (Greenville, S.C.)*  
*Johnson C. Smith University (Charlotte, N.C.)*

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### **Health Care**, in North Carolina and South Carolina

*Not-for-profit hospitals*  
*Academic health centers*  
*Not-for-profit providers of licensed inpatient long-term care*  
*Area Health Education Centers*  
*Selected health organizations in counties without an eligible hospital*

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### **Rural Churches** in North Carolina

*United Methodist Churches located in rural areas in North Carolina*  
*The two conferences of the United Methodist Church*  
*Retired United Methodist ministers*  
*Duke Divinity School*

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## APPLICATION PROCEDURES

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If you believe you are eligible to receive a grant from The Duke Endowment, please send an e-mail to [info@tde.org](mailto:info@tde.org) or a letter describing your proposed project to:

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EUGENE W. COCHRANE JR., PRESIDENT  
 THE DUKE ENDOWMENT  
 100 NORTH TRYON STREET, SUITE 3500  
 CHARLOTTE, NC 28202-4012

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Eligible requests will be referred to an appropriate program officer in Child Care, Education, Health Care or the Rural United Methodist Church Divisions. The program officer may request a full proposal, including:

- *Project description*
- *Budget*
- *Funding sources*
- *List of board members*

If a meeting is desirable, the program officer will arrange this, as well as site visits or other conferences. If the proposal is eligible and complete, the program officer will present it to the appropriate committee of the Trustees. If the committee endorses the proposal, it is then taken to the Board of Trustees for consideration. A final decision is usually made within six months.

Letters of inquiry may be sent at any time, and are normally answered within 30 days. Those who have been asked to submit full proposals are notified of the Trustees' decision by letter immediately after their meeting.





# FINANCIALS

## SUMMARY

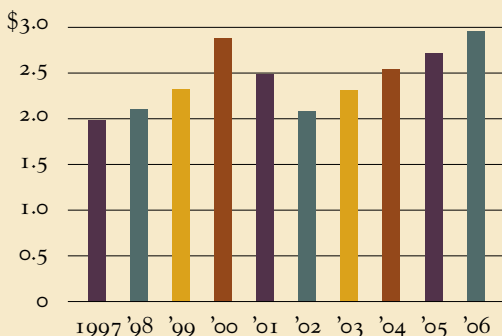
Since James B. Duke's death in 1925, the assets of The Duke Endowment have achieved significant growth. The corpus has increased from \$107 million to nearly \$3.0 billion, a 27-fold increase. During the same time, more than \$2.2 billion has been distributed in grants.

The Board of Trustees, through its Committee on Investments and investment staff, oversee, review and implement investment policies and guidelines. They are guided by two objectives: to support program initiatives and beneficiaries and to preserve the value of The Duke Endowment portfolio.

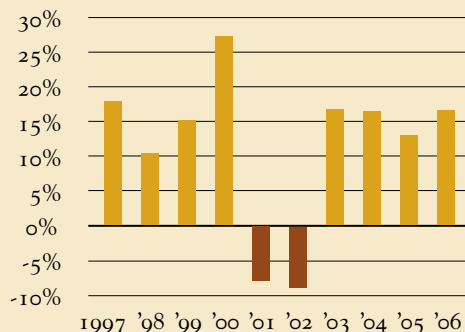
From December 31, 2005, to December 31, 2006, the Endowment's investment portfolio value increased from \$2.7 billion to \$3.0 billion, and generated a total return of 16.5 percent. The investment portfolio was well positioned during 2006 and benefited from returns generated from real estate, energy, international equity and private equity asset classes.

The Endowment's asset base is supported by a long-term strategy of diversifying significantly beyond the basic asset classes of U.S. stocks and bonds to reduce risk and improve returns. For the ten years ended December 31, 2006, the Endowment's investment portfolio, net of all fees, averaged returns of 11.0 percent per year, outperforming its internal benchmark by 4 percent and the S&P 500 Index, which gained 8.4 percent annually over the same period.

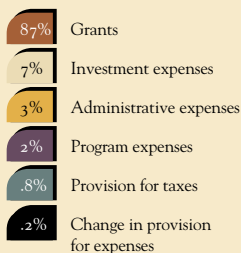
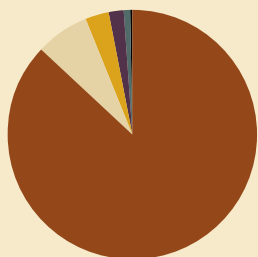
TOTAL ASSETS (IN BILLIONS)



INVESTMENT RETURNS



GRANTS AND EXPENSES



*87 percent of the Endowment's total spending goes directly to grantmaking. This compares favorably to other foundations our size.*

## REPORT OF INDEPENDENT CERTIFIED PUBLIC ACCOUNTANTS

The Trustees of The Duke Endowment:

We have audited the accompanying statement of financial position of The Duke Endowment as of December 31, 2006, and the related statements of activities and cash flows for the year then ended. These financial statements are the responsibility of the Endowment's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America as established by the American Institute of Certified Public Accountants. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Endowment's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of The Duke Endowment as of December 31, 2006, and the results of its operations and cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America.

We have previously audited, in accordance with auditing standards generally accepted in the United States of America, the statement of activities of The Duke Endowment for the year ending December 31, 2005, (not presented herein); and in our report dated April 10, 2006, we expressed an unqualified opinion on those financial statements. In our opinion, the 2005 summarized financial information set forth in the accompanying statement of activities is fairly stated, in all material respects, in relation to the financial statements from which it has been derived.

As explained in Notes 2 and 5, the financial statements include certain private equity investments valued at \$322,101,262 and \$218,792,619, or 11 percent and 8 percent of net assets, as of December 31, 2006, and 2005, respectively. The fair values of such investments have been estimated by management in the absence of readily determinable fair market values. Management's estimates are based on information provided by the fund managers or the general partners of the private equity investments.

*Grant Thornton LLP*

Charlotte, North Carolina  
May 4, 2007

# FINANCIALS

## STATEMENTS OF FINANCIAL POSITION

December 31, 2006 (with comparative amounts for December 31, 2005)

ASSETS	2006	2005
Cash and cash equivalents	\$ 31,269,293	\$ 30,907,341
Securities transactions receivable	7,866,719	3,223,167
Investments, at estimated market value	2,942,601,952	2,674,703,577
<b>TOTAL ASSETS</b>	<b>\$ 2,981,737,964</b>	<b>\$ 2,708,834,085</b>
<b>LIABILITIES AND NET ASSETS</b>		
<i>Liabilities</i>		
Appropriations	\$ 18,274,628	\$ 22,672,656
Provision for taxes	556,578	98,444
Provision for expenses	1,839,782	1,569,651
Securities transactions payable	8,014,531	1,935,300
Net deferred excise tax liability	6,168,000	4,392,927
Other liabilities	1,944,933	1,796,986
Total liabilities	36,798,452	32,465,964
<i>Net assets</i>		
Unrestricted	1,989,530	2,620,177
Temporarily restricted:		
Duke University under Original Corpus, Corpus Item VIII and Corpus Item XI	18,340,162	18,238,483
Other charitable purposes	69,458,710	69,073,625
Total temporarily restricted	87,798,872	87,312,108
Permanently restricted:		
Duke University under Original Corpus, Corpus Item VIII and Corpus Item XI	614,747,995	540,276,340
Other charitable purposes	2,240,403,115	2,046,159,496
Total permanently restricted	2,855,151,110	2,586,435,836
Total net assets	2,944,939,512	2,676,368,121
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<b>\$ 2,981,737,964</b>	<b>\$ 2,708,834,085</b>

See accompanying notes to financial statements.



# FINANCIALS

## STATEMENTS OF ACTIVITIES

Year ended December 31, 2006 (with summarized financial information for the year ended December 31, 2005)

REVENUES, GAINS & LOSSES	UNRESTRICTED	TEMPORARILY RESTRICTED	PERMANENTLY RESTRICTED	2006	2005
Dividends and interest	\$ 65,193,796	—	—	\$ 65,193,796	\$ 59,899,631
Net realized gains on investment transactions	—	—	184,994,320	184,994,320	253,490,919
Increase (Decrease) in net unrealized appreciation on assets	—	—	175,707,718	175,707,718	(2,840,500)
<b>TOTAL REVENUES, GAINS &amp; LOSSES</b>	<b>\$ 65,193,796</b>		<b>\$ 360,702,038</b>	<b>\$ 425,895,834</b>	<b>\$ 310,550,050</b>
<b>EXPENSES</b>					
Administrative	\$ 4,074,534	—	—	\$ 4,074,534	\$ 4,457,783
Program	3,682,412	—	—	3,682,412	2,391,774
Investment	11,473,044	—	—	11,473,044	9,690,605
Change in provision for expenses	270,131	—	—	270,131	(1,691,645)
Provision for taxes	1,303,876	—	—	1,303,876	643,849
<b>TOTAL EXPENSES</b>	<b>\$ 20,803,997</b>			<b>\$ 20,803,997</b>	<b>\$ 15,492,366</b>
<b>RELEASED FROM RESTRICTIONS (NOTE 3)</b>	<b>\$ 91,500,000</b>	<b>\$ 486,764</b>	<b>\$ (91,986,764)</b>		
<b>APPROPRIATIONS</b>					
Education	\$ 55,847,616	—	—	\$ 55,847,616	\$ 53,116,968
Health Care	44,677,997	—	—	44,677,997	41,523,164
Child Care	18,669,496	—	—	18,669,496	13,484,292
Superannuated Preachers	2,053,991	—	—	2,053,991	1,622,922
Building Rural Churches	3,055,078	—	—	3,055,078	2,703,440
Operating Rural Churches	7,744,765	—	—	7,744,765	7,141,400
Collaborative Grants	4,471,503	—	—	4,471,503	5,273,413
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 136,520,446</b>			<b>\$ 136,520,446</b>	<b>\$ 124,865,599</b>
Increase (Decrease) in net assets	\$ (630,647)	\$ 486,764	\$ 268,715,274	\$ 268,571,391	\$ 170,192,085
Net assets at beginning of year	2,620,177	87,312,108	2,586,435,836	2,676,368,121	2,506,176,036
<b>NET ASSETS AT END OF YEAR</b>	<b>\$ 1,989,530</b>	<b>\$ 87,798,872</b>	<b>\$ 2,855,151,110</b>	<b>\$ 2,944,939,512</b>	<b>\$ 2,676,368,121</b>

See accompanying notes to financial statements.

# FINANCIALS

## STATEMENTS OF CASH FLOWS

Year ended December 31, 2006 (with comparative amounts for the year ended December 31, 2005)

CASH FLOWS FROM OPERATING ACTIVITIES	2006	2005
Change in net assets	\$ 268,571,391	\$ 170,192,085
Adjustments to reconcile change in net assets to net cash used by operating activities:		
Net realized gains on investment transactions	(184,994,320)	(253,490,919)
(Increase) Decrease in net unrealized appreciation on assets	(175,707,718)	2,840,500
Increase in securities transactions receivable	(4,643,552)	(1,176,271)
Decrease in other liabilities	(3,521,816)	(3,343,789)
Increase (Decrease) in securities transactions payable	6,079,231	(457,917)
Net cash used by operating activities	(94,216,784)	(85,436,311)
CASH FLOWS FROM INVESTING ACTIVITIES		
Proceeds from sales and maturities of investments	2,987,540,626	3,622,873,370
Disbursements for purchase of investments	(2,892,961,890)	(3,549,347,097)
Net cash provided by investing activities	94,578,736	73,526,273
NET INCREASE (DECREASE) IN CASH & CASH EQUIVALENTS	\$ 361,952	\$ (11,910,038)
Cash and cash equivalents at beginning of year	\$ 30,907,341	\$ 42,817,379
CASH AND CASH EQUIVALENTS AT END OF YEAR	\$ 31,269,293	\$ 30,907,341
Supplemental cash flow information		
Cash paid during the year for taxes	\$ 3,345,741	\$ 6,972,605
Non-cash investing activity		
Current year change in unrealized appreciation	181,875,718	1,552,426
Deferred excise tax provision	(6,168,000)	(4,392,927)
Total non-cash investing activity	\$ 175,707,718	\$ (2,840,501)

See accompanying notes to financial statements.

## NOTES TO FINANCIAL STATEMENTS

## NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

**(a) Organization**

The Duke Endowment (the Endowment) was established by James B. Duke by Indenture and Deed of Trust of Personalty, dated December 11, 1924, for specific charitable, educational and religious purposes. The Endowment is to have perpetual existence. Subsequently, additional amounts were contributed to the Endowment under Items VIII, X, and XI of the Will of James B. Duke and by gifts from members of Mr. Duke's family. Additional amounts were also received from The Doris Duke Trust. The Endowment has been classified as a private foundation and, accordingly, is subject to federal excise taxes imposed on net investment income, including realized capital gains. The Endowment is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code.

**(b) Method of Accounting**

The Endowment presents its financial statements primarily on an accrual basis in accordance with accounting principles generally accepted in the U.S. Certain items are maintained on a cash basis, which is not materially different from the accrual basis of accounting.

Costs of office furnishings and equipment are consistently charged to expense as the Endowment does not deem such amounts to be sufficiently material to warrant capitalization and depreciation.

The Endowment leases certain office facilities and equipment. Such leases are treated as operating leases and costs are expensed as incurred.

The Reserve Fund (unrestricted net assets) was created by action of the Trustees of the Endowment in 1929. Funds are transferred to the Reserve Fund from beneficiary and special accounts when the Trustees determine that these funds are not needed at that time for their original purposes. Earnings on short-term investments held at the custodian bank for beneficiary and special accounts are made available to the Reserve Fund.

Under certain limited circumstances, the Trustees, in their discretion, as determined by court order, may be required to transfer restricted net assets to the Reserve Fund to the extent necessary to comply with the provisions set forth in Section 4942 of the tax code. See Note 3.

**(c) Basis of Presentation**

In accordance with terms of the Indenture, which established the Endowment, realized gains and losses arising from investment transactions are considered part of permanently restricted net assets and are not available for distribution to beneficiaries, except to comply with federal tax laws as set forth in Note 3.

Net assets and revenues, expenses, gains and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, the net assets of the Endowment and changes therein are classified and reported as follows:

**Unrestricted Net Assets** — *These amounts are recorded in the Endowment's Reserve Fund and are available for appropriation to the beneficiaries of the Endowment or for similar charitable purposes in accordance with terms of the Indenture.*

**Temporarily Restricted Net Assets** — *Beginning in 2005, the Trustees authorized the identification of assets previously classified as permanently restricted net assets. These principal funds are available for appropriation to the beneficiaries of the Endowment or for similar charitable purposes in accordance with the Indenture, to meet the distribution requirements described in Section 4942 of the Internal Revenue Code.*

**Permanently Restricted Net Assets** — *Net assets subject to donor imposed stipulations that they be maintained permanently by the Endowment. These represent original and subsequent contributions and related realized and unrealized gains which are to be held in perpetuity.*

The Endowment is required by the Indenture to use all or part of the interest and dividends (Endowment income) earned on investments held in Temporarily and Permanently Restricted net assets for purposes defined in the Indenture. More specifically, the Endowment is required by the Indenture to distribute to Duke University a certain amount of Endowment income from the Original Corpus, Corpus Item VIII and Corpus Item XI, subject to a limited right to withhold by the Trustees of the Endowment. The Indenture provides for additional trustee discretion with respect to the disbursement of Endowment Income to Endowment beneficiaries other than Duke University and to Duke University out of accounts other than Original Corpus, Corpus Item VIII and Corpus Item XI.

Dividends and interest are reported as increases in unrestricted net assets. Capital gains and losses are reported as increases or decreases in permanently restricted net assets in accordance with donor-imposed restrictions. Expenses are recorded as decreases in unrestricted net assets.

The financial statements include certain prior-year summarized comparative financial information in total but not by net asset class. Such information does not include sufficient detail to constitute a presentation in conformity with accounting principles generally accepted in the United States of America. Accordingly, such information should be read in conjunction with the organization's financial statements for the year ended December 31, 2005, from which the summarized information was derived.

#### **(d) Cash and Cash Equivalents**

Cash and cash equivalents consist of demand deposits and certain short-term interest bearing investments held with banks for beneficiary and expense purposes. The Endowment maintains cash on deposit and the balance, at times, may be in excess of federally insured limits.

#### **(e) Investments**

The Endowment accounts for investments under FASB Statement of Financial Accounting Standards No. 124, "Accounting for Certain Investments Held by Not-for-Profit Organizations," which requires the Endowment to record investments at fair market value with gains and losses included in a statement of activities. Realized gains and losses are recognized when securities are sold based on the first-in, first-out method.

#### **(f) Provision for Taxes**

The Endowment is exempt from federal income taxes on related income under Section 501(c)(3) of the Internal Revenue Code and is classified as a private foundation. Accordingly, the Endowment is subject to federal excise taxes imposed on net investment income, including realized gains. The annual federal excise tax, normally 2 percent, can be reduced to 1 percent of net investment income provided certain requirements are met. In 2006, The Duke Endowment may qualify for the 1 percent tax rate, and in 2005 was subject to the 1 percent tax rate.

In addition, the Endowment may be required to pay unrelated business income tax on certain private equity investments. This tax is not material to the financial statements as a whole.

The Endowment records deferred excise taxes using the asset and liability method. Under this method, deferred excise taxes are determined based on temporary differences between the financial statement and tax bases of assets and liabilities using enacted tax rates expected to be in effect when such amounts are realized or settled.

#### **(g) Risks and Uncertainties**

A significant portion of the Endowment's assets are held in various investments options. Investment securities, in general, are exposed to various risks, such as interest rate, credit and overall market volatility. Due to the level of risk associated with certain investment securities, it is possible that changes in values of investment securities will occur and that such changes could materially affect the amounts reported in the financial statements.

#### **(h) Use of Estimates**

Management of the Endowment has made certain estimates and assumptions relating to the reporting of assets, liabilities, revenues and expenses and the disclosure of contingent assets and liabilities to prepare these financial statements in conformity with accounting principles generally accepted in the United States of America. Actual results could differ from these estimates.

### **NOTE 2: FAIR VALUE OF FINANCIAL INSTRUMENTS**

The estimated fair values of financial instruments have been determined by the Endowment as follows:

Cash, securities transactions receivable, and obligations are carried at cost which approximates fair value because of the short maturity of these instruments.

Investments are carried at estimated fair value, which is generally based on year-end published quotations, except as discussed below. These prices are only used for financial reporting purposes and do not necessarily represent the realizable values of such securities.

Some of the Endowment's assets are held in various limited partnerships that invest in the securities of companies that may not be immediately liquid. The partnerships' general partners, who must follow the valuation guidelines stipulated in their respective



## FINANCIALS

limited partnership agreements, determine the value of such investments. Given the inherent risks associated with this type of investment, there can be no guarantee that there will not be widely varying gains or losses on these limited partnership investments in future periods.

The Endowment receives estimates of fair value for its limited partnership investments up to three months after each partnership's quarterly valuations, and therefore the values of these investments are generally updated on a quarter lag basis.

### NOTE 3: TRANSFERS FROM CORPUS

In accordance with the provisions of the Indenture, as modified by court order, the Trustees are allowed to expend restricted net assets to the extent necessary in the judgment of the Trustees for the Endowment to comply with the provisions of Section 4942 of the Internal Revenue Code of 1954 or corresponding provisions of any subsequent federal tax statute.

The Trustees determined that distributions of principal funds in 2006 and 2005 in the amounts of \$91,500,000 and \$72,000,000, respectively, would be necessary in order for the Endowment to comply with the provisions set forth in Section 4942 of the tax code.

### NOTE 4: PROVISION FOR TAXES

During 2006, the Endowment recorded a provision for estimated excise taxes in the amount of \$1,303,876. This was allocated to the net change in unrestricted net assets. The increase in deferred excise tax liability was \$1,775,073 and was allocated to unrealized appreciation in permanently restricted net assets for 2006. The Endowment's net deferred excise tax liability was \$6,168,000 at December 31, 2006, which primarily relates to unrealized gains on investments.

### NOTE 5: INVESTMENTS

Investments are composed of the following:

	2006 COST	2006 MARKET	2005 COST	2005 MARKET
Fixed income	\$ 299,160,190	\$ 300,274,805	\$ 457,424,918	\$ 458,295,642
Public equities	882,270,322	1,147,426,360	962,648,162	1,153,217,455
Private equities	369,233,929	322,101,262	290,403,416	218,792,619
Marketable alternatives	466,942,222	664,596,796	314,780,822	445,230,000
Real assets	193,180,532	393,154,391	178,081,650	367,262,449
Short-term investments	115,048,338	115,048,338	31,905,412	31,905,412
	\$ 2,325,835,533	\$ 2,942,601,952	\$ 2,235,244,380	\$ 2,674,703,577

The following summarizes the relationship between cost and market value of investments:

	2006	2005
Gross unrealized gains	\$ 704,913,951	\$ 544,046,130
Gross unrealized losses	(94,306,461)	(109,146,357)
Excess of market over cost	610,607,490	434,899,773
Increase (Decrease) in net unrealized appreciation on assets	175,707,718	(2,840,500)
Net realized gains from sale of investments	184,994,320	253,490,919
Total net gain	360,702,038	250,650,419
Investment income	65,193,796	59,899,631
TOTAL RETURN	\$ 425,895,834	\$ 310,550,050

The gross unrealized gains include \$9,075 relating to short-term investments, which are recorded in cash and cash equivalents on the statement of financial position. As discussed in Note 4, a provision for deferred excise taxes of \$6,168,000 was also allocated to gross unrealized gain in 2006.

At December 31, 2006 and 2005, Duke Energy Corporation common stock represented approximately 2 percent, respectively, of the Endowment's investments.

The Endowment participates in a securities lending program. The Endowment loans certain investment securities for short periods of time in exchange for collateral, consisting mainly of cash and U.S. Government securities, equal to at least 102 percent of the fair value of the investment securities on loan. As of December 31, 2006 and 2005, investment securities with a fair value of \$191,848,704 and \$219,494,840, respectively were on loan. Investment income earned on securities lending transactions for 2006 and 2005 was \$547,293 and \$772,951, respectively. No collateral received has been pledged as of December 31, 2006.

#### NOTE 6: PENSION AND OTHER POST-RETIREMENT PLANS

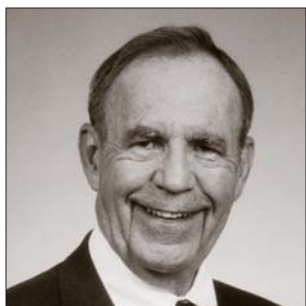
The Endowment sponsors a noncontributory defined benefit pension plan covering all eligible employees. The benefits are based on years of service and the employee's average final creditable compensation. A contribution to the plan was required during 2006 in the amount of \$640,000. The benefit obligation as of December 31, 2006 and 2005 was \$11,560,540 and \$12,436,065, respectively and the net pension asset of \$990,459 and \$1,324,810, respectively, based on actuarial assumptions at December 31, 2006 and 2005, was deemed not to be material to the financial statements.

The Endowment also sponsors a defined contribution plan with the Endowment providing matching contributions equal to 100 percent of employee contributions up to 3 percent and 50 percent of employee contributions between 3 percent and 5 percent. All full-time employees are eligible after a three-month waiting period.

The Endowment provides certain health care and life insurance benefits to retired employees. At December 31, 2006 and 2005, the Endowment has determined that the liability for unfunded retirement benefits extended to retirees and to employees upon their retirement is not material to its net assets. The accumulated postretirement benefit obligation at the previous measurement date of December 31, 2004, was \$2,053,566.



# LEADERSHIP

**Russell M. Robinson II – Chairman**

Charlotte, North Carolina

*Board member since 1987*

Chairman of the Committee on Finance and Ex-Officio member of the Audit, Child Care, Communications, Educational Institutions, Health Care, Investments, Human Resources, Rural Churches, and Trustees and Governance committees.

Robinson is president of the law firm Robinson, Bradshaw & Hinson P.A. Currently, he serves as a trustee of the YMCA of Greater Charlotte, the United Way of the Central Carolinas, and the Charlotte Research Institute. Robinson is a member of the American Law Institute, Fellow – the American Bar Foundation and a member of the Board of Visitors for Duke University Law School.

**Mary D. B. T. Semans – Chairman Emeritus**

Durham, North Carolina

*Board member since 1957*

Vice Chairman from 1970-1982 and Chairman from 1982-2001

Member of the Committees on Educational Institutions, Health Care and Human Resources, and Ex-Officio member of the Audit, Child Care, Communications, Finance, Investments, Rural Churches, and Trustees and Governance committees.

Semans is the great-niece of James B. Duke, founder of The Duke Endowment. She is an Emeritus Member of the Board of Trustees for Duke University, Chairman of the Executive Mansion Fine Arts Committee, honorary Trustee of the North Carolina School of the Arts and Trustee Emeritus of the North Carolina Museum of Art. In addition, Semans serves on the boards of Kenan Institute of Ethics at Duke University and Friends of Duke University Library, and on the Board of Visitors for Duke University Medical Center.

**William G. Anlyan, M.D. – Vice Chairman**

Durham, North Carolina

*Board member since 1990*

Member of the Communications, Finance, Health Care and Rural Churches committees.

Anlyan is Chancellor Emeritus of Duke University Medical Center. Currently, he is a member of the Board of the National Health Museum in Washington, D.C. He is a member of the Institute of Medicine of the National Academy of Sciences. Anlyan has been Chairman of the Board of the Association of American Medical Colleges, the Association of Academic Health Centers, the Board of Regents of the National Library of Medicine and Research!America.

**Hugh M. Chapman – Vice Chairman**

September 11, 1932 – April 29, 2007

Atlanta, Georgia

*Board member since 1981*

Chapman served as a trustee until his death in April 2007. He was Chairman of the Committee on Trustees and Governance and member of the Educational Institutions, Finance and Investments committees.

Chapman was Retired Chairman of NationsBank South. He was Chairman Emeritus and Trustee of East Lake Community Foundation and served on the boards of the Woodruff Arts Center and the Cousins Family Foundation.





**William Barnett III**  
Spartanburg, South Carolina  
*Board member since 2006*

Member of the Audit, Health Care and Investments committees.

Barnet is CEO of The Barnet Company and Barnet Development Company and is serving a second term as Mayor of Spartanburg, S.C. Currently, he serves on the boards of Bank of America, Duke Energy Corporation, ETV Endowment of South Carolina, Palmetto Institute and the South Carolina Competitiveness Council.



**Dennis M. Campbell, B.D., Ph.D., D.D.**  
Woodberry Forest, Virginia  
*Board member since 2004*

Chair of the Committee on Audit and member of the Child Care and Educational Institutions committees.

Campbell is Headmaster of Woodberry Forest School. For many years he was Dean of the Divinity School and Professor of Theology at Duke University. He is a member of the Board of Directors of Family Health International, the Boys and Girls Club of Orange County, the Virginia Association of Independent Schools and the Piedmont Environmental Council and a trustee of the International Coalition of Boys' Schools.



**Constance F. Gray**  
Winston-Salem, North Carolina  
*Board member since 1996*

Chairman of the Committee on Rural Churches and member of the Child Care, Communications, Finance, and Trustees and Governance committees.

Currently, Gray serves on the Carson Council of Rachel's Network in Washington, D.C. and is on the Board of Trustees, serving as Chairman of the Communication Committee of The Compass Rose Society of the Anglican Communion.



**Mary D. T. Jones**  
Abingdon, Virginia  
*Board member since 1988*

Chairman of the Committee on Communications and member of the Child Care, Rural Churches, and Trustees and Governance committees.

Jones is Chairman of the Mary Duke Biddle Foundation, and serves as a current board member of Emory & Henry College, the Virginia Historical Society, the Richmond and Bristol Junior League and the Washington County Public Library Foundation.



**Thomas S. Kenan III**  
Chapel Hill, North Carolina  
*Board member since 1992*

Member of the Audit, Educational Institutions, Health Care and Rural Churches committees.

Kenan is Director of Tops Petroleum Corporation and Director and Vice Chairman of the Board of Flagler System, Inc. He is Director of the four William R. Kenan, Jr. Fund Foundations and a Trustee of the William R. Kenan, Jr. Charitable Trust, The Executive Mansion Fine Arts Fund and The Randleigh Foundation Trust. In addition, he serves on the boards of the Mary Duke Biddle Foundation, the Duke-Semans Fine Arts Foundation and St. Stephen's Episcopal Church Foundation.



**Charles C. Lucas III**  
Charlotte, North Carolina  
*Board member since 2004*

Chairman of the Committee on Human Resources and member of the Audit, Communications and Rural Churches committees.

Lucas is a Partner with The McAulay Firm. Currently, he serves on the Board of Trustees of North Carolina School of the Arts and on the Diocesan Council of the Episcopal Diocese of North Carolina. He also is a Director of Communities in Schools of Charlotte-Mecklenburg and serves on several other advisory boards at UNC-Chapel Hill and Duke University.



**Minor M. Shaw**  
Greenville, South Carolina  
*Board member since 1999*

Chairman of the Committee on Child Care and member of the Finance, Human Resources and Investments committees.

Shaw is President of the Micco Corporation. She serves as Chairman of the Daniel-Mickel Foundation, and is a board member of the Greenville-Spartanburg Airport Commission, S.C. Governors School for the Arts and Humanities Foundation, MDC, Inc., Urban League of the Upstate, United Way of Greenville County, Baruch Foundation, The Hollingsworth Funds, South Carolina ETV Communications, Palmetto Institute, S.C. Competitiveness Council, Greenville Chamber of Commerce and the University Center.



**Lanty L. Smith**  
Greensboro, North Carolina  
*Board member since 2003*

Chairman of the Committee on Investments and member of the Audit, Finance and Health Care committees.

Smith is Chairman, SBS Capital Inc. He is Chairman, Precision Fabrics Group and The Greenwood Group, Inc., and is President and CEO of MediWave Star Technology. Smith is Chairman of the Executive Committee and Lead Independent Director for Wachovia Corporation. Currently, he serves on the boards of Duke University Management Company, the National Humanities Center and Research Triangle Foundation.



**Jean G. Spaulding, M.D., P.C.**

Durham, North Carolina

*Board member since 2002*

Chairman of the Committee on Health Care and member of the Child Care, Communications, Finance, and Trustees and Governance committees.

Spaulding is in the private practice of psychiatry, Jean G. Spaulding, M.D., P.C. Currently, she serves as Director of Cardinal Health Corporation and is on the boards of Bright Horizons, North Carolina Biotechnology Center, Josiah Charles Trent Memorial Foundation and the Durham Board of Directors of Wachovia Bank of North Carolina.



**L. Neil Williams Jr.**

Atlanta, Georgia

*Board member since 1997*

Chairman of the Committee on Educational Institutions and member of the Finance, Human Resources, Investments, and Trustees and Governance committees.

Williams is the retired Managing Partner of the law firm Alston & Bird LLP in Atlanta. Currently, he serves as Chairman of the Board of Trustees of the Vasser Woolley Foundation, Chairman of the Robert W. Woodruff Arts Center, Trustee of the Halle Foundation, Trustee of Trinity Presbyterian Church and is a member of the Board of Directors of Printpack, Inc., and Acuity Brands, Inc.

## RICHARD H. JENRETTE



AT A MEETING OF THE BOARD OF TRUSTEES OF THE DUKE ENDOWMENT HELD ON THE SIXTH DAY OF FEBRUARY, TWO THOUSAND AND SEVEN, THE FOLLOWING RESOLUTION WAS UNANIMOUSLY ADOPTED:

*Whereas*, our good friend and fellow Trustee Richard H. Jenrette has retired from the Board of Trustees of The Duke Endowment after nearly thirteen years of faithful service, and has been elected Trustee Emeritus in recognition of his exemplary devotion to the Endowment; and

*Whereas*, he has also served as Trustee of The Doris Duke Trust and of the Fund Established by Will of Nanaline H. Duke for Duke University and as a Director of the Angier B. Duke Memorial, Inc.; and

*Whereas*, we, his fellow Trustees, having the highest regard for his remarkable ability combined with his modest and unpretentious manner, wish at this time to express our admiration for his career of great achievement and distinction in the world of business and public service and our gratitude for his generosity in applying his wisdom and talents to the benefit of the Endowment; and

*Whereas*, during his time with us he has served invaluable as Chairman of our Committee on Trustees and Governance and Chairman of our Committee on Human Resources; and

*Whereas*, he has also provided outstanding service as a faithful member of our committees on Audit, Communications and Investments, enriching our discussions with his persistent focus, keen intuition and creative nature; and

*Whereas*, after a boyhood in Raleigh, North Carolina, characterized by a proclivity for leadership, he earned his AB in Journalism in 1951 from the University of North Carolina at Chapel Hill, a campus where he was elected to the Phi Beta Kappa and the Order of the Golden Fleece, and where later he was honored with the Distinguished Alumnus Award. After two years of service as Second Lieutenant in the United States Army, he also earned an MBA from Harvard Business School in 1957, receiving from that distinguished school the Alumni Achievement Award. Joining two fellow Harvard graduates, he founded the innovative firm of Donaldson, Lufkin & Jenrette of New York, a company that, through his leadership in 1970, would be the first publicly traded securities firm. Seasoned by this experience, he, as its Chairman and CEO, transformed The Equitable Companies Incorporated, restoring and rejuvenating one of the nation's largest insurers at a time of crisis; and

*Whereas*, in addition to carrying out his corporate executive responsibilities, he also served and led with great passion and commitment on the boards of companies Groupe AXA, McGraw-Hill Inc., and Tiger Management Corporation, as well as organizations including The Rockefeller Foundation, The Business Roundtable, Securities Industry Association, American Council of Life Insurance, Hollings Oncology Center, Medical University of South Carolina, Kenan Institute for the Arts, University of North Carolina at Chapel Hill, Harvard University Board of Overseers, Historic Hudson Valley, Historic Charleston Foundation, National Trust for Historic Preservation, United States Advisory Council on Historic Preservation, and others; and

*Whereas*, because of his distinguished achievements in many capacities, he received the degree of Honorary Doctorate from The Citadel, University of North Carolina at Chapel Hill, and College of Charleston. His many additional honors include The North Carolina Award for Public Service given for his visionary support of historic preservation and generous contributions of many kinds, the American Assembly Service to Democracy Award – Dwight D. Eisenhower Medal, the Crownshield Award presented by the National Trust for Historic Preservation, the Hadrian Award given by the World Monuments Fund, the Ruth Coltrane Cannon Award for historic preservation, and the Chevalier of the Legion of Honor presented by the President of France; and

*Whereas*, through his authorship of *Jenrette: The Contrarian Manager* and *Adventures with Old Houses*, he graciously offered his philosophy of turning challenges into opportunities, and through his stewardship of America's most historic and architecturally important structures, he preserved these treasures of the past for current and future generations; and

*Whereas*, we, his friends and fellow Trustees, have been the fortunate beneficiaries not only of his knowledge, his acumen, his integrity and his dedication and commitment to the causes of the Endowment, but also of his cordial demeanor and passion for excellence that are distinctive marks of his friendship;

*Now*, therefore, be it RESOLVED: That we mark his retirement from our Board with admiration for his extraordinary accomplishments, with gratitude for the many skills and talents he has shared with us. We pledge ourselves to emulate the outstanding example he has set for us, always remembering his philosophy: "the best is yet to be." As a token of our regard, we direct that this Resolution be incorporated in the permanent records of The Duke Endowment and that a copy be engrossed and presented to him.

*Trustess of The Duke Endowment*



## HUGH M. CHAPMAN



AT A MEETING OF THE BOARD OF TRUSTEES OF THE DUKE ENDOWMENT HELD ON THE EIGHTH DAY OF MAY, TWO THOUSAND AND SEVEN, THE FOLLOWING RESOLUTION WAS UNANIMOUSLY ADOPTED:

*Whereas*, our beloved friend and fellow Trustee Hugh McMaster Chapman died on April 29, 2007, we wish to commemorate his life and work; and

*Whereas*, he served The Duke Endowment faithfully for a span of twenty-six years, lending his strength in leadership as Chairman of our committees on Trustees and Governance, Educational Institutions, and Human Resources; and providing outstanding service as a faithful member of our committees on Health Care, Child Care, Finance, Investments, and Audit; and

*Whereas*, his wisdom and knowledge were also of benefit to the Fund Established by Will of Nanaline H. Duke for Duke University, The Doris Duke Trust, and the Angier B. Duke Memorial, Inc.; and

*Whereas*, after a boyhood in Spartanburg, South Carolina, he went on to earn a Bachelor of Science degree from the University of North Carolina, and he served his country as Captain in the U.S. Air Force, meriting the Air Force Commendation Ribbon; he later completed his studies at Stonier Graduate School of Banking at Rutgers University; and

*Whereas*, he excelled in the world of banking, having joined The Citizens and Southern National Bank of South Carolina in 1958 and ascended to the position of Chairman and CEO in 1974, serving as President of The Citizens and Southern Corporation and as Vice Chairman of C&S/Sovran Corporation before becoming Chairman of NationsBank South and later joining Bank of America; and

*Whereas*, he served as a director of the United States Chamber of Commerce, the Federal Reserve Bank of Richmond, Blue Cross/Blue Shield of South Carolina, the American Bankers Association, the South Carolina Research Authority, the Atlanta Committee for the Olympic Games, and other worthy endeavors; and

*Whereas*, he generously applied his talents in the civic arena, serving as a Trustee not only of The Duke Endowment, but also of East Lake Foundation, the Woodruff Arts Center, Atlanta Botanical Garden, the Thomas Jefferson Foundation, the Palmetto Foundation, the South Carolina Foundation for Independent Colleges, the South Carolina Educational Television Foundation, Presbyterian College, Benedict College, the Center of Theological Inquiry, and many other institutions too numerous to list in this remembrance; and

*Whereas*, because of his distinguished achievements in so many capacities, he received the Honorary Alumni Award and an Honorary Doctorate of Laws Degree from the University of South Carolina and became an Honorary Beta Gamma Sigma Initiate of that University's College of Business Administration; he received additional Honorary Doctorate degrees from Winthrop University and Wofford College; and

*Whereas*, his many achievements include a Laureate designation from the South Carolina Business Hall of Fame, the Palmetto Council Distinguished Eagle Scout Award, and the Outstanding Young Banker Award from the South Carolina Bankers Association; and

*Whereas*, he served with devotion as Ruling Elder of the First Presbyterian Church of Columbia, South Carolina; and

*Whereas*, his life continues through that of his wife, Janis Guzzle Chapman; his three daughters, Anne Allston Chapman, Rachel Buchanan Chapman, and Mary Chapman Boyd, the children of his first marriage to the late Anne Morrison Chapman; and his four grandchildren, Charles Austin Boyd, Hugh Chapman Boyd, Robert Crawford Boyd, and Anne Morrison Boyd; and

*Whereas*, we, his fellow Trustees, were the beneficiaries not only of his keen financial knowledge and uncommon leadership, but also of his profound and steadfast friendship; and

*Whereas*, even as we join his family and a wide circle of friends and colleagues in mourning his loss, we take comfort in the memory of his great abilities and the legacy of good works that survive him;

*Now*, therefore, be it RESOLVED: That we, his friends and fellow Trustees, express our deepest sympathy to his family and direct that they be presented a copy of this Resolution, which shall be incorporated into the permanent records of The Duke Endowment.

*Trustess of The Duke Endowment*

## ADMINISTRATION



**Eugene W. Cochrane Jr.**  
President



**Peggy J. Briscoe**  
Special Assistant to the President



**Terri W. Honeycutt**  
Corporate Secretary



**Judy H. Wally**  
Information Systems Administrator

Cochrane joined the Endowment in 1980 after eight years as a hospital administrator. At the Endowment he served as director of the Health Care Division and as executive vice president prior to becoming president in 2005. Cochrane is a member of the Kate B. Reynolds Healthcare Advisory Board, the Board of Trustees of the Southeastern Council on Foundations and participates in many local community organizations.



**Carolyn M. Duff**  
Director of Human Resources



**Margaret B. Andrews**  
Fellow



**Kisha Y. Payton**  
Fellow

## CHILD CARE



**Rhett N. Mabry**  
Director of Child Care



**Phillip H. Redmond Jr.**  
Associate Director



**Marilyn H. MacKenzie**  
Senior Administrative Assistant

Mabry joined the Endowment in 1992 as associate director of the Health Care Division. In 1998, he assumed the role of director of the Endowment's Child Care Division. Currently, Mabry serves on the board of the Child Welfare League of America and is a member of the Southeastern Council on Foundations' membership committee.

## COMMUNICATIONS



**Charity L. Perkins**  
Director of Communications



**Wynne M. Speir**  
Assistant Director

Perkins joined the Endowment in June 2006 after 12 years with Foundation For The Carolinas as vice president of communications. With 28 years experience in the communications field, she has held senior positions with nonprofit organizations in Charleston, S.C. and Roanoke, Va. Perkins serves on the Council on Foundations' Communications Advisory Committee.

## EDUCATION



**J. Porter Durham Jr.**  
Director of Education and Staff  
Counsel



**Susan L. McConnell**  
Program Officer/ Special Project  
Coordinator

Durham joined the Endowment in June 2003 after 20 years in private law practice, during which time he was a partner and managing director. Currently, he serves on the board of directors of the North Carolina Humanities Council, the advisory boards of Davidson College and Johnson C. Smith University, Trinity Episcopal School and other nonprofit and for profit entities.

## FINANCE



**Karen H. Rogers**  
Treasurer



**Lisa M. Morgan**  
Controller



**Anita W. West**  
Assistant Controller



**Melinda O. Hardin**  
Accounting Assistant

Rogers joined the Endowment in 1996 after four years with KPMG as a senior auditor. Rogers worked for ten years as the Endowment's controller and in 2006 was promoted to treasurer. Rogers is a Certified Public Accountant and is a member of the North Carolina Association of CPAs and the American Institute of CPAs.



**Natalie C. Wiggins**  
Administrative Assistant



## HEALTH CARE



**Mary L. Piepenbring**  
Director of Health Care

Piepenbring joined the Endowment in 2000, after seven years as vice president in administration at Carolinas HealthCare System. Piepenbring is a Southeastern Council on Foundations' Hull Fellow and serves on the Executive Committee of the North Carolina Medical Care Commission, and the board of the Center for Hospital Quality and Patient Safety.



**Linwood B. Hollowell III**  
Associate Director



**M. Tina Markanda**  
Program Officer



**Meka S. Sales**  
Program Officer



**Ronda S. Dwyer**  
Senior Administrative Assistant



**Ashleigh J. Alessio**  
Administrative Assistant



**Nancy L. Edwards**  
Administrative Assistant

## INVESTMENTS



**Jeffrey L. French**  
Interim Chief Investment Officer

French joined the Endowment in September 2000 as director of public investments where he oversaw the public equity, marketable alternatives and fixed income asset classes. Prior to joining the Endowment, French worked for 14 years at Duke Energy where he served as Director of Investments. He assumed responsibilities as the Endowment's Interim Chief Investment Officer in February 2007.



**Mary L. Griesser**  
Director



**K. Todd Walker**  
Director



**Ryan J. Patterson**  
Assistant Director



**Diana Zilberdrut**  
Administrative Assistant

## OFFICE SERVICES



**Paula W. Greene**  
Office Services Coordinator



**Toni M. Roof**  
Senior Administrative Assistant



**Debbie B. Brinkley**  
Administrative Assistant



**Eric D. Stevens**  
Administrative Assistant

Greene joined the Endowment's Finance Division in 2002 after three years at Arthur Anderson, LLP where she worked in Experienced Recruiting and Private Client Services. Since 2006, Greene has led the Endowment's Office Services group, an administrative support team.



**Sally C. Huhn**  
Receptionist

## PROJECT RESEARCH AND EVALUATION



**Toni L. Freeman**  
Director of Project Research  
and Evaluation



**Janet B. Haas**  
Senior Administrative Assistant

Freeman joined the Endowment in 1999 to establish its evaluation program. Prior to joining the Endowment, she was senior vice president for finance at the Charlotte Convention and Visitors Bureau and held senior positions at SunHealth (Premier) and two local universities. She is a member of the American Evaluation Association and the Evaluation Roundtable and serves on the Southeastern Council on Foundations' Hull Fellowship Committee.

## RURAL CHURCH



**W. Joseph Mann**  
Director of Rural Church



**Robert R. Webb III**  
Assistant Director



**Tanja N. Franke**  
Senior Administrative Assistant



**Trena McClure**  
Administrative Assistant

Mann joined the Endowment in 1989 after serving five years as the Director of Continuing Education at Duke University Divinity School. Mann serves on the Board of Ordained Ministry, the N.C. Center for Nonprofits and is chairman of Faith & Form. Also, he is Adjunct Professor in Parish Work at Duke University Divinity School.





## PHOTOGRAPHY CREDITS

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